

## SHORT TERM (NON-LIFE) INSURANCE REPORT

FOR THE QUARTER ENDED 30 JUNE 2015

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List of Acronyms and Abbreviations

| DAC | - | Deferred Acquisition Cost |
| :--- | :--- | :--- |
| GPW | - | Gross Premium Written |
| IBNR | - | Incurred But Not Reported |
| IPEC/Commission | - | Insurance and Pensions Commission |
| NEP | - | Net Earned Premium |
| NPW | - | Net Premium Written |
| O/S Claims | - | Outstanding Claims |
| ROA | - | Return on Assets |
| ROE | - | Return on Equity |
| UCR | - | Unearned Commission Reserve |
| UPR | - | Unearned Premium Reserve |

Note: Unless stated otherwise, all monetary figures are in United States Dollars.

## Executive Summary

This report details the performance and developments that took place in the non-life insurance sector during the period ended 30 June 2015. The number of registered players, including insurance agents, increased from 585 as at 31 March 2015 to 591 as at 30 June 2015. Total gross premium written by non-life insurers amounted to $\$ 120.31$ million for the half year ended 30 June 2015 compared to $\$ 116.89$ million reported for the comparative period in 2014. Of this, $\$ 49.92$ million was generated through brokers. Total gross premium written by non-life reinsurers increased from $\$ 56.25$ million for the half year period ended 30 June 2014 to $\$ 60.18$ million for the half year period ended 30 June 2015. On the other hand, total premium generated by reinsurers through reinsurance brokers during the period under review amounted to \$35.83 million. Motor and fire insurance remained the dominant classes of insurance in the non-life insurance sector. A total of four (4) registered insurance companies and one reinsurer were not compliant with the regulatory minimum capital requirement of $\$ 1.5$ million as at 30 June 2015. Total assets for the non-life insurance sector decreased from $\$ 364.46$ million as at 31 March 2015 to $\$ 348.07$ million as at 30 June 2015 owing to a decrease in premium debtors. Of all the underwriters, only four reinsurance companies were compliant with the minimum prescribed asset ratio of 5\% as at 30 June 2015. Total profit after tax for non-life insurers amounted to \$5.23 million for the half year ended 30 June 2015, reflecting a $12.05 \%$ decrease from $\$ 5.95$ million reported for the comparative period in 2014. The decrease in total profit after tax was mainly attributable to an upsurge in net incurred claims coupled with increasing operational costs. On the other hand, total profit after tax for non-life reinsurers increased from $\$ 0.72$ million for the half year ended 30 June 2014 to $\$ 3.40$ million for the period under review on the back of increased volumes coupled with decreases in net claims incurred.

## 1. Architecture of the Non-Life Insurance Industry

The non-life insurance industry had a total of five hundred and ninety one (591) registered players in different categories as at 30 June 2015. A detailed breakdown is shown in Table 1 below.

Table 1: Architecture of the Non-life Insurance Industry

| Type of Institution | Number of Registered Entities |  |  | Number of Suspended/ <br> Non-Operating Entities |
| :--- | :---: | :---: | :---: | :---: |
|  | 31 Dec 14 | 31 Mar 15 | 30 Jun 15 | 30 Jun 15 |
| Insurance Companies | 25 | 24 | 24 | 4 |
| Reinsurance Companies | 9 | 9 | 9 | 1 |
| Insurance Brokers | 31 | 32 | 32 | 3 |
| Reinsurance Brokers | 5 | 5 | 5 | - |
| Loss Assessors | 19 | 21 | 21 | - |
| Corporate Agents | 100 | 115 | 118 | - |
| Sole Agents | 350 | 379 | 382 | - |
| Total | 539 | 585 | 591 | 8 |

Out of the registered underwriters, four (4) insurance companies namely Excellence Insurance Company, Global Insurance Company and KMFS Insurance Company Export Credit Guarantee Corporation (ECGC), as well as one reinsurer namely New Reinsurance Company of Harare respectively were suspended from both initiating and renewing business as at 30 June 2015. However, at the time of finalising this report ECGC's suspension had been lifted after regularizing its capital position, among other issues of regulatory concern.

The number of registered insurance brokers remained thirty two (32) as at 30 June 2015. Out of these registered insurance brokers, three entities namely, Excel Risk Solutions, Navistar Insurance Brokers, and Revival Insurance brokers were not operational as at 30 June 2015. At the time of finalizing this report the Commission had deregistered Excel Risk Solutions. The broker failed to commence operations after registration and returned their licence for cancellation.

## SECTION A

## 2. SHORT-TERM (NON-LIFE) INSURANCE COMPANIES

Please note that the analysis of performance of the non-life insurance sector does not include statistics for companies which are under suspension. Appendix 1A-C has detailed statistics for the non-life insurers.

### 2.1. Performance in Terms of Business Written

Non-life insurance companies reported a $2.92 \%$ increase in the volume of business written as evidenced by an increase in total Gross Premium Written (GPW) from $\$ 116.89$ million for the half year ended 30 June 2014 to $\$ 120.31$ million for the half year ended 30 June 2015. The growth of 2.92\% in the volume of business during the half year period under review compares favourably with negative $0.79 \%$ reported in the comparative period in 2014. The volume of business was generally on an upward trend since 2009 although the rate of growth in 2014 and 2015 was subdued compared to earlier years as shown in Figure 1 below.

Figure 1: Trend in Business Written During the Half Years Ended 30 June Since 2010


The growth in total GPW, recorded during the period under review was mainly attributable to significant increases in business written under accident insurance as well as bonds/guarantees, which increases amounted to $\$ 4.52$ million and $\$ 0.98$ million respectively. As shown in Table 2 below, miscellaneous accident and hail insurance recorded the highest percentage growth rates during the period under review.

Table 2: Non-life Insurers' Gross Premium Written by Class of Business

| Class of Business | Gross Premium Written (\$) |  | Percentage Change |
| :--- | ---: | ---: | ---: |
|  | $\mathbf{3 0}$ June 2014 | $\mathbf{3 0}$ June 2015 |  |
| Aviation | 921,119 | $1,546,932$ | $67.94 \%$ |
| Bonds/Guarantee | $5,898,960$ | $6,878,025$ | $16.60 \%$ |
| Engineering | $7,543,957$ | $7,918,906$ | $4.97 \%$ |
| Farming | $1,769,241$ | 743,896 | $-57.95 \%$ |
| Fire | $25,917,904$ | $25,792,413$ | $-0.48 \%$ |
| Hail | 52,089 | 106,019 | $103.53 \%$ |
| Health* | 322,211 | 124,059 | $-61.50 \%$ |
| Credit/Hire Purchase | 908,591 | $1,080,072$ | $18.87 \%$ |
| Marine | $2,367,243$ | $2,769,847$ | $17.01 \%$ |
| Miscellaneous Accident | $6,488,544$ | $11,006,681$ | $69.63 \%$ |
| Motor | $49,719,864$ | $48,959,172$ | $-1.53 \%$ |
| Personal Accident | $13,385,035$ | $11,791,514$ | $-11.91 \%$ |
| Personal Liability | $1,599,904$ | $1,588,577$ | $-0.71 \%$ |
| Total | $116,894,662$ | $\mathbf{1 2 0 , 3 0 6 , 1 1 3}$ | $2.92 \%$ |

*These figures do not include business from Medical Aid Societies, which are regulated by the Ministry of Health and Child Welfare.

Notwithstanding the decrease in the volume of business generated from motor and fire insurance as shown in Table 2 above, the two business classes remained the largest sources of business in terms of GPW. These two business classes accounted for a total of $62.14 \%$ of total GPW during the six months ended 30 June 2015 reflecting a marginal decrease from 64.67\% reported for the comparative period in 2014.

Figure 2 below shows the distribution of business generated for the half year ended 30 June 2015 across different classes of insurance.

Figure 2: Distribution of Insurers' Gross Premium Written by Business Class


### 2.2. Capitalization

Out of all the registered insurance companies, four (4) insurers namely Excellence Insurance Company, Cell Insurance Company, Tristar Insurance Company and Quality Insurance Company were not compliant with the minimum capital requirement of $\$ 1.5$ million as at 30 June 2015. Excellence Insurance Company had since been suspended from initiating and renewing insurance business at the time of compiling this report. The Commission urges all insurance companies to move towards compliance with minimum capital requirements that will be determined using Circular 1 of 2014 to avoid regulatory action which may have adverse effects on their operations. Table 3 below shows the capital positions reported by all operational non-life insurers.

All the insurance companies, except Cell Insurance Company, reported solvency margins which were compliant with the regulatory minimum of $25 \%$ stipulated in section 24 of the Insurance Act (See appendix 1C for solvency margins of each insurance company). By implication, Cell Insurance Company was overtrading during the half year period under review.

Table 3: Reported Capital Positions for Non-life Insurers

| Name of Insurance Company | Reported Capital Position (\$) |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | $31-$ Dec-13 | $31-$ Dec-14 | $31-M a r-15$ | $30-J u n-15$ |
| 1. Alliance Insurance Company | 4,009722 | $4,485,839$ | $4,746,936$ | $5,024,055$ |
| 2. Allied Insurance Company | 741,791 | $1,723,713$ | $1,704,201$ | $1,742,192$ |
| 3. C.B.Z Insurance Company | $1,612,651$ | $2,127,248$ | $3,288,131$ | $3,640,069$ |
| 4. Cell Insurance Company | $2,311,187$ | 394,480 | 783,453 | 850,638 |
| 5. Champions Insurance Company | $1,396,315$ | $1,900,067$ | $2,240,178$ | $2,416,845$ |
| 6. Clarion Insurance Company | $1,175,794$ | $1,611,807$ | $1,440,340$ | $1,792,888$ |
| 7. Credit Insurance Zimbabwe | $3,060,021$ | $2,678,341$ | $2,594,571$ | $2,383,021$ |
| 8. Eagle Insurance Company | $3,556,696$ | $4,664,093$ | $4,847,408$ | $5,080,612$ |
| 9. Evolution Insurance Company | $1,411,499$ | $1,526,129$ | $1,588,426$ | $1,668,492$ |
| 10. Excellence Insurance Company | 45,400 | 141,821 | 286,847 | 253,742 |
| 11. Hamilton Insurance Company | 639,578 | $2,152,955$ | $2,178,038$ | $2,203,848$ |
| 12. Heritage Insurance Company | $1,166,281$ | $2,119,418$ | $3,748,145$ | $2,404,976$ |
| 13. Nicoz Diamond Insurance Company | $9,727,621$ | $10,822,503$ | $11,212,000$ | $10,898,000$ |
| 14. Old Mutual Insurance Company | $11,596,571$ | $14,433,261$ | $16,134,014$ | $16,393,889$ |
| 15. Quality Insurance Company | $1,376,118$ | $1,500,000$ | $1,503,000$ | $1,327,000$ |
| 16. Regal Insurance Company | $2,580,907$ | $2,857,897$ | $2,948,221$ | $2,979,842$ |
| 17. Safel Insurance Company | $1,405,056$ | $1,607,434$ | $1,714,647$ | $1,736,989$ |
| 18. Sanctuary Insurance Company | 615,295 | $1,653,567$ | $1,574,985$ | $1,806,175$ |
| 19. THI Insurance (Pvt) Ltd | $3,961,574$ | $4,832,078$ | $4,513,792$ | $3,931,315$ |
| 20. Tristar Insurance Company | 922,615 | $1,533,628$ | $1,575,593$ | $1,032,741$ |
| 21. Zimnat Lion Insurance Company | $2,627,224$ | $4,713,426$ | $5,291,623$ | $5,237,314$ |

Key:
The insurer reported a capital position that was compliant with the minimum capital requirement of $\$ 1.5$ million for non-life insurers.
The insurer reported a capital position which was not compliant with the minimum capital requirement of $\$ 1.5$ million.

Overtrading ends up compromising underwriters' ability to settle insurance claims in full timeously. The industry average solvency ratio for direct non-life insurers was $65.25 \%$ as at 30 June 2015 compared to 68.38\% reported as at 31 March 2015.

### 2.3. Asset Quality

Total assets amounted to $\$ 177.312$ million as at 30 June 2015, reflecting an $8.44 \%$ decrease from $\$ 193.66$ million reported as at 31 March 2015. The decrease in total assets was mainly attributable to a decline in premium receivable from $\$ 47.14$ million as at 31 March 2015 to $\$ 36.53$ million as at 30 June 2015. The significant decrease in premium debtors, without a corresponding and compensating increase in other asset classes, such as cash and investments, imply that significant premium receivable were written off or the cash collected from the same was applied directly to meeting expenses such as claims and management expenses.

The decrease in total assets between the first quarter and the second quarter is in tandem with the pattern that has been observed over the years since 2009 and is expected to persist until the end of the third quarter. Figure 3 below shows the trend in assets.

Figure 3: Trend in Total Assets


The asset base for non-life insurers remained skewed towards cash and cash equivalents as well as premium debtors and properties as shown in Figure 4 below.

Figure 4: Distribution Non-life Insurers' Total Assets


NB: Technical assets refer to reinsurers' share of outstanding claims and deferred acquisition cost.
The proportion of total assets attributable to premium debtors of $20.3 \%$ was considered too high to enable the asset bases of insurers to generate adequate investment income to supplement underwriting income. The ratio of premium debtors to total assets for individual insurers ranged from nil to $56.77 \%$. The analogy above is also evidenced by the ratio of investment income to net premium written which was very low at $2.37 \%$. This is exacerbated by the fact that income generating assets, excluding fixed assets, such as cash and money market investments as well as long term investments accounted for a total of $36.55 \%$ of total assets which was considered low.

On the other hand, the proportion of total assets attributable to fixed assets was more than the threshold of $10 \%$ stipulated in Circular 2 of 2013. The factors raised above may compromise the insurance industry's ability to match its liabilities with its assets more prudently. Such a situation compromises the ability of insurers to meet their obligations as they fall due, which obligations regrettably include claims.

All non-life insurers remained non-compliant with the prescribed assets ratio. The industry average prescribed asset ratio was $1.27 \%$ as at 30 June 2015 which was significantly below the minimum requirement of $5 \%$. The number of insurers with investments in prescribed assets remained eleven (11).

### 2.4. Reinsurance

The retention ratio for different insurance companies for the half year ended 30 June 2015 ranged from $19.65 \%$ to $98.95 \%$ as shown in Figure 5 below. On the other hand, the industry average retention ratio was $55.19 \%$ for the period under review reflecting negligible changes from $54.52 \%$ that was reported for the half year ended 30 June 2014. This signifies that the risk appetite remained basically constant. Figure 5 below shows retention ratios for individual insurers.

Figure 5: Retention Ratios for Short Term Insurance Companies


The highest retention ratios were recorded under health and motor insurance implying insurers' high risk appetite in those business classes. Although notable changes in retention ratios were reported under health insurance as shown in Figure 6 below, the same business class contributed negligible amount of business. Aviation and engineering insurance remained the classes with the
lowest retention ratios, owing to inadequate capacity by the local insurers to absorb the high risk exposures associated with the two business classes.

Figure 6: Non-life Insurers' Average Retention Ratios for Different Classes of Business


The industry average reinsurance creditors to reinsurance premium ratio was $55.19 \%$ for the half year ended 30 June 2015, reflecting a marginal deterioration from $54.52 \%$ that was reported in the comparative period in 2014. Notwithstanding the above mentioned industry average ratio, a total of eight (8) short term insurers remained marred by poor reinsurance premium remittances with the reinsurance creditors to reinsurance premium ratios of at least 100\% (See appendix 1C). By implication, the same insurers had reinsurance creditors dating back to periods earlier than 1 January 2015. This compromises the reinsurance arrangements that will have been initially put in place by the same insurers.

### 2.5. Actuarial Matters

Total technical liabilities decreased from \$58.72 million reported as at 31 March 2015 to $\$ 56.83$ million as at 30 June 2015. The decrease was mainly attributable to the running down of unearned premium reserves as insurance policies were ageing towards the end of their respective lifespans. The technical liabilities were mainly made up of Unearned Premium Reserves (UPR) which amounted to $\$ 33.68$ million and accounted for $59.26 \%$ of total reserves. The balance was made up of net outstanding claims as well as Incurred But Not Reported claims (IBNR) which amounted to $\$ 11.95$ million and $\$ 11.20$ million respectively.

Non-life insurers reported assets totaling $\$ 67.05$ million in form of cash, money market investments and equities as at 30 June 2015, which assets were considered adequate to match the total insurance liabilities of $\$ 56.83$ million. However, some insurers did not have adequate investments to back their technical liabilities as evidenced by total reserves to investment assets ratios which were significantly above $100 \%$. The total reserves to total investment assets for individual insurers as at 30 June 2015 ranged from $33.92 \%$ to $1,664.84 \%$ see Appendix 1C. NB: Investment assets considered here do not include assets such as fixed assets and related party exposures whose profile does not match that of insurance liabilities.

Whilst the above analysis is mainly aimed at establishing if the insurers have adequate assets to correctly match the insurers' primary liabilities to its policyholders, other obligations that the insurer faces may pose a financial strain on insurance companies since they will be met from the same assets. More so given the liquidity challenges currently being experienced in the country.

### 2.6. Earnings

Non-life insurers reported total profit after tax of $\$ 5.23$ million for the half year ended 30 June 2015, reflecting a $12.05 \%$ decrease from $\$ 5.95$ million reported for the comparative period in 2014. The decrease in total profit after tax was mainly attributable to a $\$ 2.61$ million upsurge in net incurred claims coupled with a $\$ 1.22$ million increase in operating costs. The industry average return on assets (ROA) and return on equity of (ROE) decreased from $3.37 \%$ and $8.24 \%$ for the half year ended 30 June 2014 to $3.01 \%$ and $6.86 \%$ respectively, for the period under review. Three insurers reported losses during the period under review (see Appendix 1A).

The non-life insurance sector's profits were mainly derived from their core business as evidenced by the underwriting profit of $\$ 4.79$ million for the period under review. This position is also in line with the fact that the major income driver was underwriting with the industry average investment income to Net Premium Written ratio of only $2.37 \%$ for the half year ended 30 June 2015. The underwriting profits translated into an underwriting margin of $8.03 \%$ for the half year ended 30 June 2015 which, however, compared unfavourably with $9.38 \%$ reported for the comparative period in 2014.

Hire purchase and motor insurance recorded the highest proportion of income earned devoted to payment of claims and commissions. This is evidenced by the two business classes' loss plus commission ratio of $94.40 \%$ and $91.41 \%$ respectively which were higher than those reported by all the other business classes. Table 4 below shows both loss and commission ratios reported in different classes of business for the half year ended 30 June 2015.

Table 4: Loss Ratios by Class of Business for Short Term Insurers

| Business Class | Loss Ratio | Net Commission Ratio | Loss + Commission Ratio |
| :--- | :---: | :---: | :---: |
| Hire Purchase | $51.89 \%$ | $42.51 \%$ | $94.40 \%$ |
| Motor | $49.61 \%$ | $41.80 \%$ | $91.41 \%$ |
| Personal Liability | $36.75 \%$ | $20.64 \%$ | $57.39 \%$ |
| Personal Accident | $40.52 \%$ | $13.48 \%$ | $54.00 \%$ |
| Engineering | $52.63 \%$ | $-2.95 \%$ | $49.68 \%$ |
| Farming | $33.11 \%$ | $14.87 \%$ | $47.98 \%$ |
| Fire | $37.74 \%$ | $1.62 \%$ | $39.36 \%$ |
| Miscellaneous Accident | $25.22 \%$ | $10.83 \%$ | $36.05 \%$ |
| Bonds/Guarantees | $15.88 \%$ | $4.49 \%$ | $20.37 \%$ |
| Hail | $5.19 \%$ | $11.79 \%$ | $16.98 \%$ |
| Aviation | $10.90 \%$ | $1.80 \%$ | $12.70 \%$ |
| Marine | $-3.78 \%$ | $8.26 \%$ | $4.48 \%$ |
| Health | $3.59 \%$ | $-48.65 \%$ | $-45.06 \%$ |
| Industry Average | $42.36 \%$ | $9.33 \%$ | $51.69 \%$ |

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### 2.7. Liquidity

Total cash and near cash assets decreased from $\$ 56.68$ million as at 31 March 2015 to $\$ 53.94$ million as at 30 June 2015 mainly owing to the shrinkage in money market investments which amounted to $\$ 2.76$ million. Total liquid assets for the non-life insurance industry were concentrated in six (6) insurers which accounted for $79.70 \%$ of total cash and near cash assets as at 30 June 2015.

Notwithstanding the decrease in cash and cash equivalents, the industry average acid test ratio improved to 53.47\% as at 31 March 2015 to 59.22\% as at 30 June 2015. This implies that as at 30 June 2015, on average the non-life insurance had approximately fifty nine cents readily liquid assets to back every dollar of current liabilities. The acid test ratios for individual insurers as at 30 June 2015 ranged from $0.94 \%$ to $186.17 \%$ (see Appendix 1C for more information).

### 2.8. Market Share for Non-life Insurers

The short term insurance sector recorded a Herfindahl Index of 0.12 in terms of both GPW and NPW reported for the half year ended 30 June 2015, implying that the sector was moderately concentrated.

As shown in Figure 7 below, Old Mutual Insurance Company, Cell Insurance Company, and Nicoz Diamond Insurance Company were the market leaders in terms GPW for the half year ended 30 June 2015 with a combined market share of $43.92 \%$.

On the other hand, Old Mutual Insurance Company, Nicoz Diamond Insurance Company and Zimnat Insurance Company, were the market leaders in terms of asset holdings with a combined market share of $40.86 \%$. Figure 8 below shows the market shares of insurers in terms of total assets as at 30 June 2015. For market shares of insurance companies which are not in the top ten see Appendix 1C.

Figure 7: Market Share for Insurers in Terms of GPW and NPW


Figure 8: Market Share for Insurers in Terms of Total Assets


## SECTION B 3. REINSURANCE COMPANIES

Please note that the figures for PTA Reinsurance Company (Zep-Re) contained in this report are only for the institution's Zimbabwean Country Office and not for the company as a whole. The country office writes business in Zimbabwe, Swaziland, Botswana, Namibia, and South Africa among others. PTA Reinsurance Company was formed under the auspices of COMESA and writes business in all COMESA member states. The Country Office is supported by the balance sheet of Zep-Re as a whole company. The figures for the country office are used in this report. Detailed statistics for all reinsurers are shown in Appendix 2A-C.

### 3.1. Performance in Terms of Business Written

Total Gross Premium Written (GPW) by non-life reinsurers increased by 6.99\% from \$56.25 million for the half year ended 30 June 2014 to $\$ 60.18$ million for the half year ended 30 June 2015. The increase in total GPW was mainly attributable to an upsurge in the volume of business written in engineering and fire reinsurance which amounted to $\$ \$ 2.21$ million and $\$ 1.89$ million respectively. Figure 9 shows the trend in business written for the half year periods ended 30 June since 2010.

Gross premium written amounting to $\$ 5.49$ million, which accounted for $9.12 \%$ of total GPW for the half year ended 30 June 2015, was sourced from outside Zimbabwe. GPW by reinsurers from the local market was in line with reinsurance premiums ceded by direct insurers implying reduced direct placement of business by local insurers to reinsurers outside Zimbabwe.

Figure 9: Trend in Business Written for the Half Years Ended 30 June Since 2010


Personal Liability and engineering reinsurance were the fastest growing business classes in terms of GPW during the period under review as shown in Table 2 below. On the other hand, bonds and health insurance recorded the highest percentage decreases in gross premium written.

Table 5: Reinsurers' Gross Premium Written by Class of Business

| Class of Business | Gross Premium Written (\$) |  | Percentage Change |
| :--- | ---: | ---: | ---: |
|  | 30 June 2014 | $\mathbf{3 0}$ June 2015 |  |
| Aviation | 503,664 | 420,336 | $-16.54 \%$ |
| Bonds/Guarantee | 922,066 | 453,338 | $-50.83 \%$ |
| Engineering | $2,197,025$ | $4,410,599$ | $100.75 \%$ |
| Farming | $6,315,456$ | $5,953,368$ | $-5.73 \%$ |
| Fire | $25,477,305$ | $27,362,621$ | $7.40 \%$ |
| Hail | 204,250 | 235,050 | $15.08 \%$ |
| Health | 263,769 | 203,627 | $-22.80 \%$ |
| Hire Purchase | 58,417 | 68,338 | $16.98 \%$ |
| Marine | 798,954 | $1,559,329$ | $95.17 \%$ |
| Miscellaneous Accident | $6,441,859$ | $5,553,238$ | $-13.79 \%$ |
| Motor | $9,663,371$ | $8,536,405$ | $-11.66 \%$ |
| Personal Accident | $2,932,738$ | $3,552,283$ | $21.13 \%$ |
| Personal Liability | 469,773 | $1,872,946$ | $298.69 \%$ |
| Total | $56,248,647$ | $60,181,478$ | $6.99 \%$ |

The gross premium written by reinsurers attributable to farming of $\$ \$ 5.95$ million, differs significantly from $\$ 0.74$ million reported by direct insurers. This could be attributable to different classification and/or timing of revenue recognition by the insurers and reinsurers.

There were no significant changes in the distribution of business written with fire and motor reinsurance remaining the dominant classes of business. The two business classes accounted for a total of $59.65 \%$ of total gross premium written during the half year ended 30 June 2015 compared to $62.47 \%$ reported in the comparative period in 2014. The proportions of gross premium written attributable to different classes of business are shown in Figure 10 below.

Figure 10: Distribution of Reinsurers' GPW by Business Class


### 3.2. Capitalization

All the registered non-life reinsurers, except New Reinsurance Company of Harare (Private) Limited, reported capital positions which were above $\$ 1.5$ million stipulated in Statutory Instrument 21 of 2013 as at 30 June 2015.

As pronounced by the Minister of Finance and Economic Development in the mid-term fiscal policy statement, the minimum capital requirement for non-life reinsurers has since been reviewed upwards to $\$ 5$ million. This implies that reinsurers who reported capital positions which were below $\$ 5$ million, will require fresh capital injections or adequate organic growth to enable them to comply with the new minimum capital requirements. Table 6 below shows the capital position for all non-life reinsurers.

As at 30 June 2015, all short term reinsurers reported solvency margins which were compliant with the prudential minimum of $25 \%$. The industry average solvency margin for non-life reinsurers was 107.08\% (see Appendix 2C for more information).

Table 6: Capital Positions for Non-life Reinsurers

| Name of Company | Reported Capital Position (\$) |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 31 Dec 13 | 31 Dec 14 | 31 Mar 15 | 30 Jun 15 |
| 1. Baobab Reinsurance Company | $30,804,610$ | $26,648,670$ | $31,124,285$ | $30,617,357$ |
| 2. Colonnade Reinsurance Company | $1,252,709$ | $1,443,929$ | $1,978,286$ | $2,078,059$ |
| 3. FBC Reinsurance Company | $8,743,520$ | $10,272,398$ | $10,828,377$ | $11,080,697$ |
| 4. FMRE Property \& Casualty | $5,953,062$ | $6,189,045$ | $6,363,028$ | $6,262,748$ |
| 5. Grand Reinsurance Company | $9,614,640$ | $9,806,817$ | $10,061,215$ | $10,288,856$ |
| 6. Tropical Reinsurance Company | $2,470,228$ | $3,635,764$ | $4,017,640$ | $3,931,290$ |
| 7. ZB Reinsurance Company | $6,966,423$ | $8,370,397$ | $8,675,530$ | $9,240,360$ |
| 8. PTA Reinsurance Company (Zep Re) | 626,075 | $1,233,794$ | $2,207,447$ | $2,898,862$ |

## Key:

|  | The reinsurer reported a capital position that was compliant with the then minimum capital requirement <br> of $\$ 1.5$ million. |
| :--- | :--- |
| The insurer reported a capital position which was not compliant with the then minimum capital <br> requirement. |  |

### 3.3. Asset Quality

Total assets for non-life reinsurers amounted to $\$ 128.02$ million as at 30 June 2015, reflecting no significant change from $\$ 128.10$ million that was reported as at 31 March 2015. The trend in total assets is as shown in the diagram below.

Figure 11: Trend in Total Assets


The asset base for non-life reinsurers was skewed towards cash and money market investments, investments in associated companies as well as premium debtors. The said assets amounted to $\$ 86.47$ million and accounted for $67.55 \%$ of total assets. The Commission is concerned with significant proportions of total assets which are tied up in investments in subsidiaries and premium debtors. Investments in associated companies are usually of a long term nature hence their profile does not match that of liabilities of short term reinsurance companies. On the other hand, premium debtors imply that the reinsurers are losing investment income that they would have earned had the premiums been paid up front. Further, the recoverability of all the premium debtors may be doubtful given the economic hardships currently prevailing.

Figure 12: Breakdown of Non-life Reinsurers' Total Assets


The industry average prescribed assets ratio improved from 2.96\% as at 31 March 2015 to 5.15\% as at 30 June 2015. Only three out of the eight operating reinsurers were compliant with the minimum prescribed assets ratio of $5 \%$ as at 30 June 2015 (See Appendix 2C). Other key performance indicators in terms of asset quality are shown in Appendix 2C.

### 3.4. Retrocession

There were no significant changes in the industry average retention ratio which was $67.12 \%$ for the half year ended 30 June 2015 compared to $66.64 \%$ reported in the comparative period in 2014. The retention ratios for individual reinsurers ranged from $58.71 \%$ to $84.79 \%$ as shown in Figure 13 below.

Figure 13: Retention Ratios for Reinsurers


The highest retention ratios were recorded in hire purchase and health insurance. On the other hand aviation recorded the lowest retention ratios owing to huge sums insured in that class of business. The retention ratios for each class of business are as shown in Figure 14 below.

The industry average retrocession creditors to retrocession premiums ratio decreased significantly from $62.71 \%$ for half year ended 30 June 2014 to $39.39 \%$ for the period under review. The decrease signifies that the non-life reinsurance industry has improved its remittances to retrocessionaires. Notwithstanding the improvement at the industry level, the ratio of amounts owed to retrocessionaires relative to retrocession premiums for Baobab Reinsurance Company of $490.87 \%$ was considered too high and may compromise retrocession arrangements.

Figure 14: Retention Ratios by Class of Insurance Business


### 3.5. Actuarial Matters

Total technical liabilities decreased from $\$ 31.50$ million as at 31 March 2015 to $\$ 30.27$ million as at 30 June 2015. The decrease in total technical liabilities was mainly attributable to the running down of unearned premium reserves that comes as insurance policies age towards the end their respective lifespans. The technical liabilities were mainly made up of Unearned Premium Reserves (UPR) which amounted to $\$ 16.86$ million and accounted for $55.69 \%$ of total reserves. The balance was made up of net outstanding claims as well as Incurred But Not Reported claims (IBNR) which amounted to $\$ 7.51$ million and $\$ 5.90$ million respectively.

The non-life reinsurance industry reported total cash and money market investments amounting to $\$ 37.40$ million as at 30 June 2015, implying that they had the capacity to discharge all their insurance (technical) liabilities as they fall due. This deduction is further buttressed by the industry average total technical liabilities (reserves) to investments ratio which was $51.87 \%$ as at 30 June 2015 and significantly within the prudential maximum of $100 \%$.

### 3.6. Earnings

Total profit after tax increased significantly from $\$ 0.72$ million for the half year ended 30 June 2014 to $\$ 3.40$ million for the half year ended 30 June 2015. The increase in total profit after tax was buoyed by increased volumes of business coupled with decreases in net incurred claims as well as unrealized losses which amounted to $\$ 1.02$ million and $\$ 0.96$ million respectively. The increase in total profit after tax resulted in the improvement in the industry average return on equity (ROE) and return on assets (ROA) from $1.07 \%$ and $0.57 \%$ for the half year ended 30 June 2014 to $4.45 \%$ and $2.65 \%$ respectively, for the period under review.

Underwriting, which is the core business of reinsurers remained the major source of income with investment income accounting for only $3.44 \%$ of net premium written during the period under review. Total underwriting profits increased from $\$ 1.35$ million for the half year ended 30 June 2014 to $\$ 2.72$ million for the half year under review mainly due to a decrease in net claims incurred. The decrease in net claims incurred resulted in the loss ratio improving from $43.31 \%$ to 37.63\%. The improvement in the underwriting result, translated into the decrease in combined ratio from $96.12 \%$ for the half year ended 30 June 2014 to $92.73 \%$ for the period under review.

Hail and health reinsurance reported the highest loss plus commission ratios during the period under review as shown in Table 7 below. This may be due to low business volumes in the same business classes which do not form large pools from which the claims and commissions can be paid. The impact of these two business classes to overall profitability was considered negligible. Aviation and engineering reinsurance remained the classes with the lowest loss plus commission ratios. However, these classes are characterized by low frequency and high severity claims, hence the need to maintain adequate reserves on an ongoing basis. Table 7 below shows the loss and commission ratios recorded under different classes of business for the half year period under review.

Table 7: Loss Ratios by Class of Business for Reinsurers

| Business Class | Loss Ratio | Net Commission Ratio | Loss + Commission Ratio |
| :--- | :---: | :---: | :---: |
| Hail | $222.93 \%$ | $30.73 \%$ | $253.66 \%$ |
| Health | $148.91 \%$ | $9.85 \%$ | $158.76 \%$ |
| Motor | $88.82 \%$ | $30.20 \%$ | $119.02 \%$ |
| Farming | $70.71 \%$ | $31.43 \%$ | $102.14 \%$ |
| Hire Purchase | $68.20 \%$ | $27.55 \%$ | $95.75 \%$ |
| Miscellaneous Accident | $47.67 \%$ | $42.51 \%$ | $90.18 \%$ |
| Bonds/Guarantees | $20.79 \%$ | $45.10 \%$ | $65.89 \%$ |
| Personal Accident | $34.26 \%$ | $27.75 \%$ | $62.01 \%$ |
| Fire | $5.98 \%$ | $31.93 \%$ | $37.91 \%$ |
| Marine | $6.82 \%$ | $22.56 \%$ | $29.38 \%$ |
| Personal Liability | $9.47 \%$ | $14.54 \%$ | $24.01 \%$ |
| Engineering | $8.98 \%$ | $13.88 \%$ | $22.86 \%$ |
| Aviation | $-159.47 \%$ | $-93.36 \%$ | $-252.83 \%$ |
| Industry Average | $\mathbf{3 7 . 6 3 \%}$ | $\mathbf{2 9 . 8 7 \%}$ | $\mathbf{6 7 . 5 0 \%}$ |

### 3.7. Liquidity

Total liquid assets increased from $\$ 39.61$ million as at 31 March 2015 to $\$ 41.50$ million as at 30 June 2015. In line with the increase in liquid assets, the amount of readily liquid assets available to cover current liabilities increased as evidenced by the improvement in the industry average acid test ratio from $80.96 \%$ as at 31 March 2015 to $86.13 \%$ as at 30 June 2015. The reported acid test ratio means that on average the non-life reinsurance industry had approximately eighty six cents readily available to liquidate current liabilities should the need arise. The acid test ratio for individual ratios ranged from $38.04 \%$ to $196.69 \%$ (see Appendix 2C under Liquidity).

### 3.8. Market Share for Reinsurers

The market for non-life reinsurers recorded Herfindahl Indices of 0.16 and 0.15 in terms of gross premium written and net premium written for the half year ended 30 June 2015 respectively. As a result, the non-life reinsurance industry was considered moderately concentrated.

ZB Reinsurance Company, FMRE Property and Casualty, and FBC Reinsurance Company remained the market leaders in terms of GPW and NPW with combined market shares of $59.55 \%$ and $55.98 \%$ respectively. Figure 15 below shows the market share for all non-life reinsurers in terms of business written during the quarter under review.

On the other hand, Baobab Reinsurance Company, FBC Reinsurance Company and Grand Reinsurance Company were the market leaders, in terms of total assets reported as at 30 June 2015 , with a combined market share of $62.62 \%$. Figure 16 below shows the market share of all reinsurers in terms of total assets.

Figure 15: Market Share for Reinsurers in Terms of GPW and NPW


Figure 16: Market Share for Reinsurers in Terms of Total Assets


## SECTION C

## 4. INSURANCE BROKERS

### 4.1 Business Written

Total premium written by insurance brokers for the half year ended 30 June 2015 amounted to $\$ 49.92$ million compared to $\$ 44.82$ million reported for the comparative period in 2014. The total premium written by insurance brokers was equivalent to $41.50 \%$ of gross premium written by direct non-life insurers.

The premium written by insurance brokers resulted in brokerage commission of $\$ 8.73$ million for the half year period under review, which reflects a $4.70 \%$ increase from $\$ 8.33$ million reported for the half year ended 30 June 2014. The industry average commission rate for the period under review was $17.48 \%$ compared to $18.60 \%$ reported for the half year ended 30 June 2014. Table 8 below shows the indicators of the business written by the insurance brokers.

Table 8: Indicators of Business Written for Insurance Brokers

| Indicator | 30 Jun 2014 | 30 Jun 2015 | Percentage Change |
| :--- | ---: | ---: | ---: |
| Premium Written | $44,816,927$ | $49,922,645$ | $11.39 \%$ |
| Brokerage Commission | $8,334,414$ | $8,725,841$ | $4.70 \%$ |
| Premium Written Less Commission | $36,482,513$ | $41,196,804$ | $12.92 \%$ |
| Commission Incurred | 300,427 | 339,337 | $12.95 \%$ |
| Net Brokerage Commission | $8,033,987$ | $8,386,504$ | $4.39 \%$ |
| Other Income | 907,783 | 506,631 | $-44.19 \%$ |
| Operating Expenses | $7,791,681$ | $8,054,067$ | $3.37 \%$ |
| Profit Before Tax | $1,150,089$ | 839,068 | $-27.04 \%$ |
| Taxation | 178,639 | 201,441 | $12.76 \%$ |
| Profit After Tax | 971,450 | 637,626 | $-34.36 \%$ |

There were no significant changes in the distribution of business written by insurance brokers with motor and fire insurance remaining the dominant classes of business accounting for a total of $73.42 \%$ of total premium written. Figure 17 below shows the distribution of business in terms of total premium written.

Figure 17: Distribution of Insurance Brokers' Gross Premium Written by Business Class


### 4.2 Capitalization

As at 30 June 2015, only Coverlink Insurance Brokers and Rainbow Insurance Brokers reported capital positions which were below $\$ 100,000$. The capital positions for the individual insurance brokers ranged from negative $\$ 1,537$ to $\$ 762,808$ as shown in Table 9 below.
Table 9: Reported Capital Levels for Insurance Brokers

| Name Insurance Broker | 31-Dec-13 | 31-Dec-14 | 31-Mar-15 | 30-Jun-15 |
| :--- | ---: | ---: | :---: | :---: |
| 1. Alexander Forbes Risk Services | 531,600 | 522,148 | 534,864 | 541,789 |
| 2. Ambassador Insurance Brokers | 126,976 | 128,036 | 129,020 | 128,587 |
| 3. Amour Khan Insurance Brokers | 138,323 | 142,604 | 141,641 | 136,877 |
| 4. Auto \& General Insurance Brokers | 445,980 | 437,600 | 427,800 | 428,482 |
| 5. Broksure Insurance Brokers | 103,050 | 98,037 | 100,531 | 100,931 |
| 6. Capitol Insurance Brokers | 598,614 | 583,788 | 605,544 | 602,691 |
| 7. Care Insurance Brokers | 121,841 | 169,394 | 185,846 | 227,658 |
| 8. Coverlink Insurance Brokers |  |  | 78,594 | 46,529 |
| 9. Eaton \& Youngs (Private) Limited | 441,502 | 420,066 | 423,482 | 477,750 |
| 10. Eureka Insurance Brokers | 330,873 | 287,425 | 245,638 | 284,486 |


| Name Insurance Broker | 31-Dec-13 | 31-Dec-14 | 31-Mar-15 | 30-Jun-15 |
| :--- | ---: | ---: | ---: | ---: |
| 11. Glenrand MIB Zimbabwe | 284,631 | 189,347 | 121,560 | 124,582 |
| 12. Goldstick Insurance Brokers | 103,164 | 151,647 | 124,291 | 124,503 |
| 13. Hostcare Insurance Brokers | 146,645 | 145,741 | 144,967 | 144,533 |
| 14. HRIB (Private) Limited | 225,452 | 327,588 | 395,743 | 434,997 |
| 15. Hunt Adams \& Associates | 105,002 | 113,012 | 122,190 | 139,308 |
| 16. Insuraserve (Private) Limited | 85,669 | 165,819 | 171,089 | 171,089 |
| 17. L. A. Guard Insurance Brokers | 102,290 | 183,482 | 178,673 | 194,165 |
| 18. Marsh Insurance Brokers | 781,239 | 909,286 | 877,637 | 729,666 |
| 19. Minerva Risk Solutions | 808,157 | 530,258 | 500,981 | 383,960 |
| 20. Momentum Insurance Brokers | 506,492 | 351,267 | 434,374 | 435,374 |
| 21. Paul Mkondo Insurance Brokers | 161,465 | 190,165 | 178,887 | 174,254 |
| 22. Perpro Insurance Brokers | 162,003 | 170,648 | 162,442 | 164,308 |
| 23. Progressive Insurance Brokers | 726,971 | 722,682 | 732,463 | 762,808 |
| 24. Rainbow Insurance Brokers | 7,004 | 13,100 | 14,514 | $(1,570)$ |
| 25. SATIB Insurance Brokers | 50,111 | 176,637 | 224,184 | 243,153 |
| 26. TIB Insurance Brokers | 102,662 | 101,770 | 115,490 | 118,450 |
| 27. Victory Insurance Brokers | 408,610 | 406,900 | 345,153 | 416,085 |
| 28. Zimbabwe Insurance Brokers | 264,250 | 227,655 | 211,513 | 209,370 |

Key:
The insurance broker reported a capital position that was above \$100,000.
The insurance broker reported a capital position that was below \$100,000.

### 4.3 Asset Quality

Insurance brokers reported total assets of $\$ 27.32$ million as at 30 June 2015, reflecting a 3.53\% growth from $\$ 26.39$ million that was reported as at 31 March 2015. The growth in the asset base may not be sustainable in the long term given that it was mainly attributable to an increase in premium receivable.

Total assets reported by insurance brokers remained skewed towards property and equipment, as well as cash and cash equivalents being the highest proportions of total assets as shown in Figure 18 below.

Figure 18: Distribution of Insurance Brokers' Total Assets


### 4.4 Earnings

Total profit after tax for insurance brokers amounted to $\$ 637,626$ for the half year period ended 30 June 2015, reflecting a $34.36 \%$ decrease from $\$ 971,450$ reported for the comparative period in 2014. The decrease in profit after tax was mainly attributable to an increase in operating costs from $\$ 7.78$ million for the half year ended 30 June 2014 to $\$ 8.05$ million for the period under review. The industry average return on equity (ROE) and return on assets (ROA) for the period under review were $8.03 \%$ and $2.33 \%$ respectively.

### 4.5 Market Share for Insurance Brokers

The market for non-life insurance brokers recorded a Herfindahl Index of 0.09 in terms of brokerage income reported for the half year ended 30 June 2015 respectively. As a result, the non-life reinsurance industry was considered moderately concentrated. Minerva Risk Solutions, Marsh Insurance Brokers Zimbabwe and HRIB Insurance Brokers remained the market leaders in terms of business written as shown in Figure 19 below. On the other hand, Minerva Risk Solutions, Progressive Insurance Brokers and Eureka Insurance Brokers were the market leaders in terms of total assets as shown in Figure 20 below.

Figure 19: Market Share in Terms of Net Brokerage Income and Premium Written


Figure 20: Market Share for Insurance Brokers in Terms of Total Assets


## SECTION D

5. REINSURANCE BROKERS

### 5.1 Business Written

Reinsurance brokers generated business with total premium amounting to $\$ 35.83$ million for the half year ended 30 June 2015, compared to $\$ 33.14$ million reported for the comparative period in 2014. Total premium written by reinsurance brokers accounted for $59.53 \%$ of gross premium written by non-life reinsurers. This implies that brokers are the major producers for reinsurers. Total brokerage commission amounted to $\$ 6.88$ million for the half year period under review, which translated into an industry average commission rate of 19.22\%. Table 10 below shows the indicators of the business written by the reinsurance brokers.

Table 10: Indicators of Business Written for Reinsurance Brokers

| Indicator | 30 Jun 2014 | 30 Jun 2015 | Percentage Change |
| :--- | ---: | ---: | ---: |
| Premium Written | $33,135,068$ | $35,825,182$ | $8.12 \%$ |
| Brokerage Commission | $8,917,451$ | $6,884,514$ | $-22.80 \%$ |
| Premium Written Less Commission | $24,217,616$ | $28,940,668$ | $19.50 \%$ |
| Commission Paid | $7,540,472$ | $5,164,879$ | $-31.50 \%$ |
| Net Brokerage Commission | $1,376,979$ | $1,719,635$ | $24.88 \%$ |
| Other Income | 29,506 | 52,645 | $78.42 \%$ |
| Operating Expenses | 830,268 | $1,134,071$ | $36.59 \%$ |
| Profit Before Tax | 576,217 | 638,209 | $10.76 \%$ |
| Taxation | 152,046 | 193,322 | $27.15 \%$ |
| Profit After Tax | 424,171 | 444,888 | $4.88 \%$ |

### 5.2 Capitalization

All the registered reinsurance brokers, except Afro-Asian Reinsurance Brokers reported capital positions which were above $\$ 100,000$. Table 11 below shows the capital positions for all reinsurance brokers.

Table 11: Capital Levels for Reinsurance Brokers

| Name of Company | Reported Capital Position (\$) |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 31 Dec 2013 | 31 Dec 2014 | 31 Mar 2015 | 30 Jun 2015 |
| 1. Afro-Asian Reinsurance Brokers | 9,939 | 34,580 | 21,031 | 2,822 |
| 2. Classic Reinsurance Brokers |  |  |  | 122,172 |
| 3. Minerva Re (Private) Limited | $1,949,169$ | $1,148,561$ | $1,374,678$ | $1,574,836$ |
| 4. Pan African Re | 363,915 | 450,661 | 502,279 | 576,814 |
| 5. Reinsurance Brokers International | 152,328 | 88,327 | 184,711 | 176,948 |

### 5.3 Asset Quality

Reinsurance brokers reported total assets amounting to $\$ 15.41$ million as at 30 June 2015 reflecting a $5.52 \%$ decrease from $\$ 16.27$ million that was reported as at 31 March 2015. The decrease in total assets was mainly attributable to a shrinkage in cash and cash equivalents from $\$ 2.43$ million as at 31 March 2015 to $\$ 1.83$ as at 30 June 2015. The asset base of reinsurance brokers was skewed towards premium receivables as well as cash and cash equivalents which accounted for a total of $87.61 \%$ of total assets.

### 5.4 Earnings for Reinsurance Brokers

Total profit after tax for reinsurance brokers amounted to $\$ 444,888$ for the half year period ended 30 June 2015, reflecting a $4.88 \%$ increase from $\$ 424,171$ reported for the comparative period in 2014. The increase in profit after tax was mainly driven by the decrease in commission paid from $\$ 7.54$ million for the half year ended 30 June 2014 to $\$ 5.16$ million for the period under review. The industry average return on equity (ROE) and return on assets (ROA) for the period under review were 18,13\% and 2.89\% respectively.

### 5.5 Market Share for Reinsurance Brokers

As shown in Table 12 below, the market for reinsurance brokers remained largely dominated by Minerva Reinsurance Brokers in terms of premium written, net brokerage commission as well as total assets.

Table 12: Market Share for Reinsurance Brokers

| Name of Reinsurance Broker | Premium <br> Written | Net Brokerage <br> Commission | Total Assets |
| :--- | :---: | :---: | :---: |
| 1. Minerva Re (Private) Limited | $67.59 \%$ | $75.64 \%$ | $81.55 \%$ |
| 2. Pan African Reinsurance Brokers | $26.25 \%$ | $19.41 \%$ | $12.60 \%$ |
| 3. Reinsurance Brokers International | $5.80 \%$ | $4.66 \%$ | $5.85 \%$ |
| 4. Afro-Asian Reinsurance Brokers | $0.36 \%$ | $0.29 \%$ | $1.27 \%$ |
| 5. Classic Reinsurance Brokers | - | - | $0.79 \%$ |
| Total | $\mathbf{1 0 0 \%}$ | $\mathbf{1 0 0 \%}$ | $\mathbf{1 0 0 \%}$ |

## SECTION E

## 6. APPENDICES

| Appendix 1A: Statement of Comprehensive Income for Non-life Insurers \$('000) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Alliance | Allied | C.B. 2 | Cell Insurance Company |  | Champions | Clarion | Credsure | Eagle | Evolution | Excellence | Hamiltor | Heritage | Nicoz <br> Diamond | Old Mutual | Quality | Regal | Safel | Sanctuary | THI | Tristar | Zimnat Lion | Total |
|  |  |  |  | Promoter | Cell Business |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross Premium Written | 13,457 | 591 | 6,180 | 14,110 | 3,438 | 5,235 | 1,701 | 1,521 | 9,495 | 2,356 | 650 | 1,454 | 2,662 | 15,707 | 19,578 | 441 | 789 | 629 | 1,096 | 858 | 3,158 | 15,200 | 120,306 |
| Reinsurance Premium | 7,507 | 149 | 3,449 | 11,337 | - | 1,706 | 223 | 766 | 4,701 | 1,027 | 108 | 729 | 932 | 5,691 | 5,463 | 188 | 8 | 149 | 84 | 597 | 1,688 | 7,403 | 53,906 |
| Net Premium Written | 5,950 | 442 | 2,732 | 2,773 | 3,438 | 3,529 | 1,477 | 755 | 4,795 | 1,329 | 543 | 726 | 1,730 | 10,016 | 14,115 | 253 | 781 | 479 | 1,011 | 261 | 1,470 | 7,796 | 66,400 |
| Increase/(Decrease) in UPR | (826) | 100 | 355 | 348 | 1,060 | 202 | (312) | (93) | 314 | 246 | 40 | 122 | 13 | 1,840 | 2,035 | (199) | (10) | 68 | 53 | (636) | 47 | 1,985 | 6,752 |
| Net Earned Premium | 6,776 | 342 | 2,377 | 2,425 | 2,378 | 3,327 | 1,790 | 848 | 4,480 | 1,082 | 503 | 604 | 1,717 | 8,176 | 12,080 | 452 | 791 | 411 | 959 | 897 | 1,423 | 5,811 | 59,648 |
| Net Incurred Claims | 3,596 | 38 | 677 | 1,353 | 450 | 1,141 | 516 | 527 | 2,334 | 442 | 120 | 162 | 432 | 3,729 | 6,130 | 88 | 83 | 30 | 274 | 143 | 533 | 2,472 | 25,269 |
| Net Commission Incurred | 492 | 29 | 38 | (267) | - | 294 | 151 | (46) | 402 | 201 | 101 | 1 | 323 | 841 | 835 | 62 | 105 | 22 | 24 | 184 | 96 | 512 | 4,400 |
| Technical Result | 2,689 | 275 | 1,662 | 1,338 | 1,927 | 1,891 | 1,123 | 367 | 1,745 | 439 | 282 | 441 | 962 | 3,606 | 5,115 | 302 | 603 | 360 | 660 | 570 | 794 | 2,827 | 29,979 |
| Operating Expenses | 2,167 | 313 | 978 | 1,469 | 2,517 | 1,404 | 923 | 759 | 1,428 | 279 | 235 | 368 | 903 | 3,082 | 3,126 | 269 | 443 | 189 | 617 | 541 | 1,035 | 2,147 | 25,192 |
| Underwriting Result | 522 | (38) | 684 | (130) | (590) | 487 | 200 | (392) | 317 | 160 | 47 | 73 | 59 | 524 | 1,988 | 33 | 161 | 171 | 44 | 29 | (241) | 680 | 4,787 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Investment Income | 273 | 2 | 176 | 6 | 116 | 10 | (9) | 17 | 230 | 9 | 0 | 2 | 234 | 242 | 737 | 25 | 0 | 3 | 64 | 136 | 15 | 132 | 2,422 |
| Unrealised Gains/(Losses) | - | (3) | (26) | (12) | (27) | - | - | (23) | - | - | - | 2 | (8) | - | (183) | (67) | - | - | - | - | (501) | - | (849) |
| Other Income/(Expenses) | 232 | 63 | 8 | 587 | (67) | 199 | 98 | - | 14 | 2 | 65 | (31) | 1 | 42 | (72) | - | 1 | - | 44 | 63 | 106 | (18) | 1,339 |
| Profit/(Loss) Before Tax | 1,027 | 25 | 842 | 451 | (568) | 696 | 289 | (398) | 561 | 170 | 112 | 46 | 286 | 808 | 2,471 | (9) | 162 | 174 | 153 | 228 | (621) | 794 | 7,699 |
| Taxation | 265 | 6 | 196 | (5) | - | 179 | 74 | (102) | 145 | 28 | - | 1 | - | 442 | 785 | 42 | 40 | 45 | - | 63 | - | 268 | 2,470 |
| Profit/(Loss) After Tax | 763 | 18 | 647 | 456 | (568) | 517 | 215 | (295) | 416 | 142 | 112 | 45 | 286 | 366 | 1,686 | (51) | 122 | 130 | 153 | 166 | (621) | 527 | 5,229 |
| Dividends | 225 | - | - | - | - | - | - | - | - | - | - | - | - | 286 | - | - | - | - | - | - | - | - | 511 |
| Retained Income | 538 | 18 | 647 | 456 | (568) | 517 | 215 | (295) | 416 | 142 | 112 | 45 | 286 | 80 | 1,686 | (51) | 122 | 130 | 153 | 166 | (621) | 527 | 4,718 |


| Appendix 1B: Statements of Financial Position for Non-life Insurers US\$'000 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Alliance | Allied | C.B. 2 | Cell Insurance Company |  | Champions | Clarion | Credsure | Eagle | Evolution | Excellence | Hamiltor | Heritage | $\begin{array}{\|l\|} \hline \text { Nicoz } \\ \text { Diamond } \end{array}$ | Old <br> Mutual | Quality | Regal | Safel | Sanctuary | THI | Tristar | Zimnat Lion | Total |
|  |  |  |  | Promoter C | Cell Business |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ASSETS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Non-Current Assets |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fixed Assets | 4,644 | 1,690 | 322 | 658 | - | 1,840 | 1,261 | 2,181 | 3,049 | 784 | 217 | 748 | 3,462 | 5,775 | 951 | 381 | 2,250 | 1,729 | 1,105 | 1,144 | 140 | 677 | 35,009 |
| Long Term Investments | 602 | 75 | 222 | 56 | 214 | - | 113 | 96 | 133 | 972 | 5 | 1,401 | 479 | 866 | 2,172 | 1,199 | 3 | - | 6 | 2,135 | 1,520 | 846 | 13,116 |
| Investments in Associated Companies | 522 | - | . | 560 | - | 1,070 | - | - | - | - | - | - | 2,320 | 2,461 | - | - | - | - | - | - | - | 1,240 | 8,172 |
| Long Term Prescribed Assets | . | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Non-Current Assets | - | - | 61 | - | - | - | - | 109 | - | - | - | - | - | 255 |  | 6 | 65 | - |  | 1,936 | - | 413 | 2,846 |
|  | 5,768 | 1,765 | 605 | 1,274 | 214 | 2,909 | 1,374 | 2,387 | 3,181 | 1,756 | 223 | 2,149 | 6,261 | 9,357 | 3,123 | 1,586 | 2,318 | 1,729 | 1,111 | 5,215 | 1,661 | 3,177 | 59,144 |
| Technical Assets |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reinsurers' Share of 0/S Claims | 1,459 | 30 | 136 | - | - | 276 | 139 | 677 | 383 | 11 | 27 | 225 | - | - | 631 | 45 | - | 8 | - | 221 | 62 | 4,424 | 8,753 |
| Deferred Acquisition Cost | 577 | 70 | 14 | 125 | - | 114 | 19 | 48 | 192 | 75 | 33 | 44 | 322 | 1,195 | 1,201 | 70 | 20 | 8 | 22 | 113 | 43 | 927 | 5,231 |
|  | 2,036 | 101 | 151 | 125 | - | 390 | 158 | 725 | 574 | 86 | 60 | 269 | 322 | 1,195 | 1,832 | 115 | 20 | 16 | 22 | 334 | 105 | 5,351 | 13,985 |
| Current Assets |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash \& cash equivalents | 100 | 41 | 106 | 2,447 | 562 | 246 | 145 | 222 | 71 | 673 | 8 | 128 | 56 | 4,915 | 2,225 | 13 | 263 | 9 | 32 | 130 | 68 | 2,429 | 14,889 |
| Money Market Investments | 3,987 | 78 | 4,340 | 101 | 3,079 | 123 | 528 | 179 | 4,443 | - | - | - | - | 300 | 15,363 | - | - | - | 927 | - | 420 | 2,933 | 36,801 |
| Current Prescribed Assets | 264 | - | - | - | - | 16 | - | 30 | - | 75 | - | 20 | - | 200 | 1,077 | 38 | - | - | - | 130 | 162 | 235 | 2,246 |
| Premium Receivables | 4,749 | 460 | 2,107 | 1,700 | - | 1,684 | 678 | 882 | 2,820 | 408 | 567 | 1,180 | 1,594 | 5,967 | 2,546 | 67 | - | 301 | 608 | 586 | 1,835 | 5,794 | 36,534 |
| Other Current Assets | 2,330 | 192 | 61 | 1,377 | - | 529 | 1,137 | 413 | 796 | 187 | 141 | 77 | 95 | 2,516 | 1,200 | 20 | 962 | 11 | 147 | 54 | 585 | 883 | 13,713 |
|  | 11,429 | 770 | 6,614 | 5,625 | 3,642 | 2,598 | 2,488 | 1,726 | 8,130 | 1,343 | 716 | 1,404 | 1,745 | 13,898 | 22,411 | 138 | 1,225 | 321 | 1,715 | 899 | 3,070 | 12,274 | 104,182 |
| TOTAL ASSETS | 19,233 | 2,636 | 7,370 | 7,024 | 3,856 | 5,897 | 4,020 | 4,837 | 11,885 | 3,184 | 999 | 3,822 | 8,328 | 24,450 | 27,366 | 1,839 | 3,564 | 2,066 | 2,848 | 6,448 | 4,835 | 20,802 | 177,310 |
| LIABILITIES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Deferred Tax Liabilities | (79) | 72 | (77) | - | - | 10 | 38 | - | 572 | (1) | (1) 8 | - | 506 | 522 | - | (118) | 28 | - | - | - | - | 345 | 1,828 |
| Long Term loan | - | - | - | - | - | - | 94 | - | - | - |  | - | - | 71 | - | - | - | - | - | - | 22 | 680 | 866 |
| Current Tax provisions | 265 | 41 | 45 | (311) | - | 28 | 38 | (81) | 45 | 111 | 59 | 2 | - | 183 | 373 | 58 | 212 | 45 | - | 63 | - | 201 | 1,378 |
| Gross Outstanding Claims | 2,508 | 88 | 395 | 705 | 172 | 862 | 1,010 | 1,019 | 1,531 | 117 | 111 | 451 | 924 | 2,257 | 2,243 | 64 | 14 | 39 | 52 | 714 | 150 | 5,282 | 20,707 |
| IBNR | 5,840 | 18 | 137 | 419 | - | 179 | 74 | 249 | 431 | 97 | 0 | 53 | 460 | 500 | 1,779 | 2 | 65 | 6 | 135 | 13 | 129 | 617 | 11,202 |
| UPR | 2,883 | 325 | 2,187 | 1,388 | 1,716 | 571 | 807 | 355 | 1,518 | 488 | 140 | 331 | 1,608 | 5,979 | 6,004 | 403 | 172 | 81 | 222 | 537 | 1,242 | 4,718 | 33,675 |
| Reinsurance \& Other Creditors | 2,792 | 319 | 724 | 3,700 | - | 1,785 | 64 | 746 | 1,891 | 301 | 118 | 574 | 2,424 | 2,272 | - | 62 | 8 | 158 | 135 | 767 | 1,495 | 3,332 | 23,667 |
| Other Liabilities | - | 32 | 320 | 272 | - | 45 | 102 | 166 | 817 | 403 | 309 | 207 | - | 1,768 | 573 | 41 | 84 | - | 497 | 423 | 765 | 390 | 7,214 |
| TOTAL LIABILITIES | 14,209 | 894 | 3,730 | 6,173 | 1,887 | 3,481 | 2,227 | 2,454 | 6,805 | 1,516 | 745 | 1,618 | 5,923 | 13,552 | 10,972 | 512 | 584 | 329 | 1,042 | 2,517 | 3,802 | 15,565 | 100,537 |
| SHAREHOLDERS' EQUITY |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Share Capital | 301 | 30 | 77 | 620 | - | 382 | 1,300 | 2 | 1 | 120 | 286 | 500 | 1,950 | 2,834 | 300 | 130 | 1,860 | 1,700 | 100 | 1,000 | 2 | 553 | 14,046 |
| Share Premium | - | 1,090 | 1,430 | 94 | - | - | - | 1,824 | 2,800 | - | - | 2,860 | - | 3,291 | - | 90 | - | - | 2,152 | - | 4,153 | - | 19,785 |
| Revaluation \& Other Reserves | 1,141 | - | - | - | - | 3 | 111 | 353 | 406 | 7 | 1 | 7 | 29 | 64 | 2,313 | 73 | 243 | - | 105 | 587 | 498 | 1,242 | 7,183 |
| Retained Profit | 3,582 | 622 | 2,133 | 136 | 1,969 | 2,033 | 382 | 203 | 1,874 | 1,541 | (33) | (1,163) | 426 | 4,709 | 13,780 | 1,034 | 877 | 37 | (551) | 2,345 | $(3,619)$ | 3,443 | 35,759 |
| Shareholders's Equity | 5,024 | 1,742 | 3,640 | 851 | 1,969 | 2,417 | 1,793 | 2,383 | 5,081 | 1,668 | 254 | 2,204 | 2,405 | 10,898 | 16,394 | 1,327 | 2,980 | 1,737 | 1,806 | 3,931 | 1,033 | 5,237 | 76,773 |
| TOTAL EQUIT \& LIABILTIES | 19,233 | 2,636 | 7,370 | 7,024 | 3,856 | 5,897 | 4,020 | 4,837 | 11,885 | 3,184 | 999 | 3,822 | 8,328 | 24,450 | 27,366 | 1,839 | 3,564 | 2,066 | 2,848 | 6,448 | 4,835 | 20,802 | 177,310 |


| Appendix 1C: Key Perfomance Indicators for Non-life Insurers |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Alliance | Allied | C.B. 2 | Cell | Champions | Clarion | Credsure | Eagle | Evolution | Excellence | Hamilton | Heritage | Nicoz <br> Diamond | Old Mutual | Quality | Regal | Safel | Sanctuary | THI | Tristar | Zimnat Lion | Total/ Average |
| Capital Adequacy |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital Position (\$000) | 5,024 | 1,742 | 3,640 | 851 | 2,417 | 1,793 | 2,383 | 5,081 | 1,668 | 254 | 2,204 | 2,405 | 10,898 | 16,394 | 1,327 | 2,980 | 1,737 | 1,806 | 3,931 | 1,033 | 5,237 | 3,490 |
| Capital Maintenance Ratio (CMR) | 163.54\% | 116.15\% | 242.67\% | 56.71\% | 143.99\% | 119.53\% | 158.87\% | 231.63\% | 111.23\% | 16.92\% | 146.92\% | 160.33\% | 266.32\% | 290.07\% | 88.47\% | 198.66\% | 115.80\% | 120.41\% | 262.09\% | 68.85\% | 197.16\% | 232.65\% |
| Equity/Total Assets Ratio | 26.12\% | 66.09\% | 49.39\% | 12.11\% | 40.98\% | 44.60\% | 49.26\% | 42.75\% | 52.39\% | 25.40\% | 57.66\% | 28.88\% | 44.57\% | 59.91\% | 72.16\% | 83.62\% | 84.09\% | 63.41\% | 60.97\% | 21.36\% | 25.18\% | 43.30\% |
| Solvency Margin | 40.88\% | 255.33\% | 78.25\% | 17.12\% | 36.00\% | 44.09\% | 119.70\% | 57.91\% | 85.92\% | 29.19\% | 168.12\% | 41.49\% | 66.58\% | 72.52\% | 138.23\% | 193.52\% | 362.38\% | 178.57\% | 120.41\% | 28.93\% | 49.29\% | 65.25\% |
| Asset Quality |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Assets (\$000) | 19,233 | 2,636 | 7,370 | 7,024 | 5,897 | 4,020 | 4,837 | 11,885 | 3,184 | 999 | 3,822 | 8,328 | 24,450 | 27,366 | 1,839 | 3,564 | 2,066 | 2,848 | 6,448 | 4,835 | 20,802 | 177,310 |
| Investments to Assets | 25.75\% | 7.35\% | 63.34\% | 37.07\% | 6.52\% | 19.55\% | 10.89\% | 39.09\% | 54.00\% | 1.35\% | 40.51\% | 6.42\% | 25.69\% | 76.14\% | 67.97\% | 7.47\% | 0.43\% | 33.90\% | 37.13\% | 44.88\% | 30.98\% | 37.82\% |
| Non-Profitable Assets/Total Assets | 71.53\% | 92.65\% | 36.66\% | 54.96\% | 75.34\% | 80.45\% | 89.11\% | 60.91\% | 46.00\% | 98.65\% | 59.49\% | 65.72\% | 64.25\% | 23.86\% | 32.03\% | 92.53\% | 99.57\% | 66.10\% | 62.87\% | 55.12\% | 63.06\% | 57.58\% |
| Fixed Assets/Total Assets | 24.14\% | 64.12\% | 4.37\% | 9.37\% | 31.20\% | 31.37\% | 45.10\% | 25.65\% | 24.61\% | 21.76\% | 19.57\% | 41.58\% | 23.62\% | 3.47\% | 20.72\% | 63.15\% | 83.71\% | 38.79\% | 17.74\% | 2.91\% | 3.26\% | 19.74\% |
| Prescribed Assets Ratio | 1.37\% | 0.00\% | 0.00\% | 0.00\% | 0.27\% | 0.00\% | 0.62\% | 0.00\% | 2.36\% | 0.00\% | 0.52\% | 0.00\% | 0.82\% | 3.93\% | 2.07\% | 0.00\% | 0.00\% | 0.00\% | 2.01\% | 3.35\% | 1.13\% | 1.27\% |
| Premium Debtors/Gross Premium | 35.29\% | 77.78\% | 34.10\% | 12.05\% | 32.18\% | 39.87\% | 58.01\% | 29.70\% | 17.31\% | 87.17\% | 81.13\% | 59.90\% | 37.99\% | 13.00\% | 15.19\% | 0.00\% | 47.85\% | 55.52\% | 68.26\% | 58.11\% | 38.12\% | 30.37\% |
| Premium Debtors/Total Assets | 24.69\% | 17.45\% | 28.59\% | 24.20\% | 28.56\% | 16.87\% | 18.24\% | 23.73\% | 12.81\% | 56.77\% | 30.87\% | 19.14\% | 24.40\% | 9.30\% | 3.64\% | 0.00\% | 14.57\% | 21.36\% | 9.08\% | 37.95\% | 27.85\% | 20.60\% |
| Reinsurance |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Risk Retention Ratio | 44.22\% | 74.76\% | 44.20\% | 19.65\% | 67.41\% | 86.88\% | 49.62\% | 50.49\% | 56.40\% | 83.44\% | 49.90\% | 65.00\% | 63.77\% | 72.10\% | 57.37\% | 98.95\% | 76.23\% | 92.31\% | 30.42\% | 46.55\% | 51.29\% | 55.19\% |
| Reinsurance Creditors/Reinsurance Premium | 37.19\% | 213.63\% | 20.98\% | 32.64\% | 104.59\% | 28.70\% | 97.39\% | 40.23\% | 29.31\% | 109.96\% | 78.73\% | 260.18\% | 39.92\% | 0.00\% | 32.98\% | 100.00\% | 105.76\% | 160.13\% | 128.45\% | 88.56\% | 45.01\% | 43.90\% |
| Reinsurers' Share of 0/5 Claims to 0/S Claims | 58.18\% | 34.31\% | 34.56\% | 0.00\% | 31.99\% | 13.77\% | 66.43\% | 25.00\% | 9.36\% | 24.29\% | 49.74\% | 0.00\% | 0.00\% | 28.14\% | 70.31\% | 0.00\% | 19.60\% | 0.00\% | 30.92\% | 41.52\% | 83.76\% | 42.27\% |
| Reinsurers Debtors/Reinsurance Creditors | 52.26\% | 9.45\% | 18.85\% | 0.00\% | 15.46\% | 217.19\% | 90.69\% | 20.24\% | 3.63\% | 22.68\% | 39.15\% | 0.00\% | 0.00\% | 0.00\% | 72.58\% | 0.00\% | 4.88\% | 0.00\% | 28.78\% | 4.17\% | 132.76\% | 36.99\% |
| Actuarial |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| UPR (\$000) | 2,883 | 325 | 2,187 | 1,388 | 571 | 807 | 355 | 1,518 | 488 | 140 | 331 | 1,608 | 5,979 | 6,004 | 403 | 172 | 81 | 222 | 537 | 1,242 | 4,718 | 33,675 |
| IBNR (\$000) | 5,840 | 18 | 137 | 419 | 179 | 74 | 249 | 431 | 97 | 0 | 53 | 460 | 500 | 1,779 | 2 | 65 | 6 | 135 | 13 | 129 | 617 | 11,202 |
| Net Outstanding Claims | 1,049 | 58 | 258 | 705 | 587 | 871 | 342 | 1,148 | 106 | 84 | 227 | 924 | 2,257 | 1,612 | 19 | 14 | 32 | 52 | 493 | 88 | 858 | 11,953 |
| Total Reserves/Total Investment Assets | 197.29\% | 206.69\% | 55.31\% | 96.47\% | 347.35\% | 222.87\% | 179.70\% | 66.66\% | 40.15\% | 1664.84\% | 39.43\% | 559.76\% | 139.09\% | 45.09\% | 33.92\% | 94.55\% | 1315.54\% | 42.46\% | 43.58\% | 67.19\% | 96.10\% | 84.76\% |
| (Outstanding Claims+IBNR)/Investments | 139.08\% | 38.83\% | 8.46\% | 43.17\% | 198.92\% | 120.16\% | 112.27\% | 33.98\% | 11.79\% | 623.83\% | 18.06\% | 258.90\% | 43.89\% | 16.27\% | 1.68\% | 29.88\% | 416.50\% | 19.43\% | 21.14\% | 9.98\% | 22.88\% | 34.53\% |
| Total Reserves/Assets | 50.81\% | 15.19\% | 35.03\% | 35.76\% | 22.66\% | 43.58\% | 19.57\% | 26.05\% | 21.68\% | 22.42\% | 15.98\% | 35.93\% | 35.73\% | 34.33\% | 23.06\% | 7.06\% | 5.70\% | 14.39\% | 16.18\% | 30.16\% | 29.77\% | 32.05\% |
| Earnings |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Profit After Tax (\$000) | 763 | 18 | 647 | 456 | 517 | 215 | (295) | 416 | 142 | 112 | 45 | 286 | 366 | 1,686 | (51) | 122 | 130 | 153 | 166 | (621) | 527 | 5,229 |
| Return on Equity | 15.80\% | 1.07\% | 22.42\% | 28.65\% | 22.65\% | 14.01\% | -11.86\% | 8.41\% | 8.91\% | 24.41\% | 2.07\% | 10.19\% | 3.37\% | 10.94\% | -3.61\% | 4.18\% | 7.61\% | 9.13\% | 3.78\% | -47.88\% | 10.48\% | 6.86\% |
| Return on Assets | 3.53\% | 0.70\% | 10.04\% | 7.12\% | 7.98\% | 5.44\% | -5.97\% | 3.53\% | 4.83\% | 10.00\% | 1.27\% | 3.32\% | 1.59\% | 6.72\% | -2.56\% | 3.43\% | 6.82\% | 6.03\% | 1.90\% | -11.87\% | 3.00\% | 3.01\% |
| Loss Ratio | 53.06\% | 11.19\% | 28.47\% | 55.80\% | 34.30\% | 28.84\% | 62.20\% | 52.09\% | 40.88\% | 23.81\% | 26.79\% | 25.17\% | 45.61\% | 50.74\% | 19.47\% | 10.45\% | 7.26\% | 28.61\% | 15.89\% | 37.46\% | 42.53\% | 42.36\% |
| Net Commission Ratio | 7.26\% | 8.46\% | 1.59\% | -11.00\% | 8.85\% | 8.41\% | -5.46\% | 8.96\% | 18.59\% | 20.14\% | 0.14\% | 18.82\% | 10.29\% | 6.92\% | 13.72\% | 13.22\% | 5.24\% | 2.53\% | 20.54\% | 6.75\% | 8.81\% | 7.38\% |
| Net Expense Ratio | 31.97\% | 91.56\% | 41.15\% | 60.58\% | 42.22\% | 51.58\% | 89.50\% | 31.87\% | 25.78\% | 46.73\% | 60.95\% | 52.58\% | 37.70\% | 25.88\% | 59.51\% | 56.00\% | 45.82\% | 64.29\% | 60.37\% | 72.74\% | 36.95\% | 42.23\% |
| Combined Ratio | 92.30\% | 111.21\% | 71.21\% | 105.38\% | 85.36\% | 88.83\% | 146.25\% | 92.92\% | 85.25\% | 90.68\% | 87.88\% | 96.58\% | 93.59\% | 83.54\% | 92.70\% | 79.67\% | 58.33\% | 95.44\% | 96.79\% | 116.94\% | 88.29\% | 91.97\% |
| Underwriting Margin | 7.70\% | -11.21\% | 28.79\% | -5.38\% | 14.64\% | 11.17\% | -46.25\% | 7.08\% | 14.75\% | 9.32\% | 12.12\% | 3.42\% | 6.41\% | 16.46\% | 7.30\% | 20.33\% | 41.67\% | 4.56\% | 3.21\% | -16.94\% | 11.71\% | 8.03\% |
| Investment Income/NPW Ratio | 4.58\% | -0.05\% | 5.49\% | -0.21\% | 0.28\% | -0.63\% | -0.75\% | 4.79\% | 0.70\% | 0.01\% | 0.53\% | 13.06\% | 2.42\% | 3.93\% | -16.60\% | 0.01\% | 0.63\% | 6.37\% | 52.20\% | -33.07\% | 1.69\% | 2.37\% |
| Investment Income/Total Financial Assets | 4.91\% | -0.09\% | 3.07\% | -0.22\% | 2.57\% | -1.04\% | -0.92\% | 4.81\% | 0.34\% | 0.17\% | 0.13\% | 22.30\% | 3.39\% | 2.41\% | -1.71\% | 0.03\% | 33.64\% | 6.63\% | 3.01\% | -13.18\% | 1.80\% | 1.96\% |
| Liquidity |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Working Capital (\$000) | (744) | 8 | 3,354 | (151) | (447) | 615 | 162 | 2,716 | 316 | 340 | 262 | $(3,856)$ | 3,380 | 13,844 | (218) | 745 | 8 | 1,192 | (861) | 159 | 3,130 | 25,710 |
| Current ratio | 94.76\% | 100.97\% | 198.36\% | 97.44\% | 86.98\% | 130.28\% | 107.08\% | 145.37\% | 128.37\% | 177.84\% | 118.59\% | 34.90\% | 128.86\% | 233.12\% | 53.72\% | 248.99\% | 102.43\% | 318.79\% | 58.89\% | 105.28\% | 121.60\% | 127.81\% |
| Acid Test ratio | 31.20\% | 14.44\% | 132.11\% | 41.02\% | 11.29\% | 33.77\% | 18.19\% | 75.95\% | 74.65\% | 2.18\% | 10.48\% | 0.94\% | 46.96\% | 186.17\% | 12.35\% | 91.39\% | 3.16\% | 176.05\% | 12.79\% | 21.55\% | 39.16\% | 59.22\% |
| Market Share of Total Liquid Assets | 8.07\% | 0.22\% | 8.24\% | 4.72\% | 0.71\% | 1.25\% | 0.80\% | 8.37\% | 1.39\% | 0.02\% | 0.27\% | 0.10\% | 10.04\% | 34.61\% | 0.09\% | 0.49\% | 0.02\% | 1.78\% | 0.48\% | 1.20\% | 10.38\% | 100\% |
| Market Shares |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Market Share Based on GWP | 11.19\% | 0.49\% | 5.14\% | 14.59\% | 4.35\% | 1.41\% | 1.26\% | 7.89\% | 1.96\% | 0.54\% | 1.21\% | 2.21\% | 13.06\% | 16.27\% | 0.37\% | 0.66\% | 0.52\% | 0.91\% | 0.71\% | 2.63\% | 12.63\% | 100\% |
| Market Share Based on NWP | 8.96\% | 0.67\% | 4.11\% | 9.35\% | 5.31\% | 2.23\% | 1.14\% | 7.22\% | 2.00\% | 0.82\% | 1.09\% | 2.61\% | 15.08\% | 21.26\% | 0.38\% | 1.18\% | 0.72\% | 1.52\% | 0.39\% | 2.21\% | 11.74\% | 100\% |
| Market Share Based on Total Assets | 10.85\% | 1.49\% | 4.16\% | 6.14\% | 3.33\% | 2.27\% | 2.73\% | 6.70\% | 1.80\% | 0.56\% | 2.16\% | 4.70\% | 13.79\% | 15.43\% | 1.04\% | 2.01\% | 1.16\% | 1.61\% | 3.64\% | 2.73\% | 11.73\% | 100\% |


| Appendix 2A: Statement of Comprehensive Income-Reinsurers U\$ '000 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Baobab <br> Re | Colonnade Re | FBC Re | FMRE | Grand Re | Tropical Re | ZB Re | Zep - Re <br> Country Office | Total |
| Gross Written Premiums | 4,858 | 1,524 | 10,400 | 12,057 | 5,065 | 7,567 | 13,386 | 5,325 | 60,181 |
| Reinsurance Premiums | 827 | 404 | 3,330 | 4,462 | 2,091 | 2,427 | 5,436 | 810 | 19,786 |
| Net Written Premiums | 4,030 | 1,120 | 7,071 | 7,595 | 2,974 | 5,140 | 7,951 | 4,515 | 40,396 |
| Unearned Premium | 500 | (64) | 524 | 598 | 491 | 188 | 865 | (154) | 2,947 |
| Net Earned Premiums | 3,530 | 1,184 | 6,547 | 6,998 | 2,483 | 4,952 | 7,086 | 4,669 | 37,449 |
| Net Incurred Claims | 1,995 | 52 | 2,272 | 3,221 | 586 | 2,480 | 2,498 | 988 | 14,092 |
| Net Commission Incurred | 1,113 | 176 | 2,260 | 1,839 | 588 | 1,388 | 2,236 | 1,587 | 11,187 |
| Technical Result | 422 | 956 | 2,015 | 1,938 | 1,309 | 1,085 | 2,351 | 2,094 | 12,170 |
| Operating Expenses | 2,436 | 516 | 1,311 | 1,561 | 822 | 781 | 1,442 | 577 | 9,447 |
| Underwriting Result | $(2,014)$ | 439 | 705 | 376 | 488 | 304 | 909 | 1,516 | 2,723 |
| Investment |  |  |  |  |  |  |  |  |  |
| Investment Income | 513 | 20 | 440 | 204 | (6) | 142 | 403 | 149 | 1,868 |
| Unrealised Gains/Losses | 177 | - | (85) | (458) | - | 1 | (113) | - | (477) |
| Other Income | - | 3 | 28 | (4) | - | 154 | - | - | 182 |
| Profit Before Tax | $(1,323)$ | 463 | 1,089 | 119 | 482 | 602 | 1,199 | 1,665 | 4,295 |
| Taxation | - | 119 | 280 | 45 | - | 123 | 329 | - | 897 |
| Profit After Tax | $(1,323)$ | 344 | 808 | 74 | 482 | 479 | 870 | 1,665 | 3,398 |
| Dividends | - | - | - | - | - | 183 | - | - | 183 |
| Retained Income | $(1,323)$ | 344 | 808 | 74 | 482 | 296 | 870 | 1,665 | 3,215 |


| Appendix 2B: Statement of Financial Position-Reinsurers US\$'000 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Baobab <br> Re | Colonnade Re | FBC Re | FMRE | Grand Re | Tropical Re | ZB Re | Zep - Re <br> Country Office | Total |
| ASSETS |  |  |  |  |  |  |  |  |  |
| Non-Current Assets |  |  |  |  |  |  |  |  |  |
| Fixed Assets | 249 | 547 | 251 | 226 | 119 | 627 | 573 | 396 | 2,987 |
| Investments | 3,907 | 37 | 1,529 | 1,647 | 8,790 | 15 | 930 |  | 16,854 |
| Investments in Associated Companies | 28,240 | - | 491 | - | - | 750 | - | - | 29,481 |
| Other Non-Current Assets | 1,172 | - | 907 | - | 155 | 244 | 483 | - | 2,962 |
|  | 33,568 | 584 | 3,177 | 1,872 | 9,064 | 1,636 | 1,986 | 396 | 52,284 |
| Technical Assets |  |  |  |  |  |  |  |  |  |
| Reinsurers' Share of 0/S Claims | 2,249 | 220 | 620 | 238 | 435 | 415 | - | - | 4,178 |
| Deferred Acquisition Cost (DAC) | 469 | (10) | 1,037 | 1,016 | 986 | 303 | - | 687 | 4,489 |
|  | 2,719 | 210 | 1,657 | 1,254 | 1,421 | 719 | - | 687 | 8,667 |
| Current Assets |  |  |  |  |  |  |  |  |  |
| Cash \& cash equivalents | 5,249 | 16 | 8,516 | 5,083 | 1,364 | 1,112 | 8,321 | 1,846 | 31,506 |
| Money Market Investments | 656 | 404 | - | - | - | 2,341 | - | - | 3,401 |
| Current Prescribed Assets | 34 | - | 2,165 | 608 | 63 | 478 | 750 | 2,496 | 6,594 |
| Premium Receivables | 3,226 | 2,151 | 2,316 | 4,368 | 2,380 | 1,777 | 2,701 | 3,168 | 22,087 |
| Inventory and Other Debtors | 2,384 | 339 | 171 | 482 | 43 | 232 | 403 | (570) | 3,484 |
|  | 11,548 | 2,909 | 13,167 | 10,541 | 3,850 | 5,940 | 12,175 | 6,940 | 67,072 |
| TOTAL ASSETS | 47,835 | 3,703 | 18,002 | 13,667 | 14,336 | 8,295 | 14,161 | 8,023 | 128,023 |
| Liabilities |  |  |  |  |  |  |  |  |  |
| Deferred Tax Liabilities | - | 4 | (237) | 497 | 1 | - | 432 | - | 697 |
| Long term loan | - | - | - | - | 300 | - | - | - | 300 |
| Current Tax provisions | 43 | 68 | 98 | - | - | 203 | 76 | - | 489 |
| Gross Outstanding Claims | 5,268 | 395 | 1,758 | 731 | 835 | 1,102 | 229 | 1,371 | 11,688 |
| IBNR | 220 | 56 | 794 | 1,312 | 186 | 725 | 1,046 | 1,562 | 5,901 |
| UPR | 2,227 | 579 | 3,544 | 3,234 | 1,371 | 1,517 | 2,197 | 2,191 | 16,859 |
| Retrocession Creditors | 4,062 | - | 551 | 1,631 | 624 | 675 | 251 | - | 7,794 |
| Other Creditors | 5,398 | 523 | 413 | - | 729 | 143 | 691 | - | 7,896 |
| Total Liabilities | 17,217 | 1,625 | 6,921 | 7,405 | 4,047 | 4,364 | 4,921 | 5,124 | 51,624 |
| SHAREHOLDERS' EQUITY |  |  |  |  |  |  |  |  |  |
| Share Capital | 500 | 9 | 600 | 1 | 400 | 0 | 5 | - | 1,515 |
| Share Premium | 30,526 | 1,337 | 2,203 | 3,934 | - | 410 | 2,495 | - | 40,905 |
| Revaluation \& Other Reserves | 7,621 | 26 | 2,870 | 254 | 5,260 | - | 11 | - | 16,042 |
| Retained Profit | $(8,030)$ | 706 | 5,407 | 2,074 | 4,629 | 3,521 | 6,730 | 2,899 | 17,936 |
| Shareholders's Equity | 30,617 | 2,078 | 11,081 | 6,263 | 10,289 | 3,931 | 9,240 | 2,899 | 76,398 |
| TOTAL EQUITY \& LIABILITIES | 47,835 | 3,703 | 18,002 | 13,667 | 14,336 | 8,295 | 14,161 | 8,023 | 128,023 |


| Appendix 2C: Key Perfomance Indicators for Reinsurers |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Baobab Re | Colonnade Re | FBC Re | FMRE | Grand Re | Tropical Re | ZB Re | Zep - Re <br> Country Office | Total/ <br> Average |
| Indicator |  |  |  |  |  |  |  |  |  |
| Capital Adequacy |  |  |  |  |  |  |  |  |  |
| Capital Position (\$ 000) | 30,617 | 2,078 | 11,081 | 6,263 | 10,289 | 3,931 | 9,240 | 2,899 | 9,550 |
| Capital Maintenance Ratio (CMR) | 1769.10\% | 138.54\% | 390.65\% | 180.98\% | 685.92\% | 153.90\% | 293.28\% | 126.27\% | 428.31\% |
| Equity/Total Assets Ratio | 64.01\% | 56.11\% | 61.55\% | 45.82\% | 71.77\% | 47.39\% | 65.25\% | 36.13\% | 59.68\% |
| Solvency Margin | 442.28\% | 78.62\% | 97.66\% | 45.25\% | 224.12\% | 38.47\% | 73.32\% | 31.57\% | 107.08\% |
| Asset Quality |  |  |  |  |  |  |  |  |  |
| Total Assets (\$ 000) | 47,835 | 3,703 | 18,002 | 13,667 | 14,336 | 8,295 | 14,161 | 8,023 | 128,023 |
| Investments to Assets | 20.58\% | 12.32\% | 67.82\% | 53.68\% | 71.27\% | 47.57\% | 70.62\% | 54.13\% | 68.61\% |
| Fixed Assets/Total Assets | 0.52\% | 14.77\% | 1.39\% | 1.65\% | 0.83\% | 7.56\% | 4.04\% | 4.93\% | 2.33\% |
| Prescribed Assets Ratio | 0.07\% | 0.00\% | 12.03\% | 4.45\% | 0.44\% | 5.76\% | 5.30\% | 31.11\% | 5.15\% |
| Premium Debtors/Gross Premium | 66.40\% | 141.17\% | 22.27\% | 36.23\% | 47.00\% | 23.49\% | 20.17\% | 59.50\% | 36.70\% |
| Premium Debtors/Total Assets | 6.74\% | 58.09\% | 12.87\% | 31.96\% | 16.60\% | 21.43\% | 19.07\% | 39.49\% | 17.25\% |
| Retrocession |  |  |  |  |  |  |  |  |  |
| Risk Retention Ratio | 82.97\% | 73.50\% | 67.99\% | 63.00\% | 58.71\% | 67.93\% | 59.39\% | 84.79\% | 67.12\% |
| Retrocession Creditors/Retrocession Premium | 490.87\% | 0.00\% | 16.54\% | 36.56\% | 29.86\% | 27.80\% | 4.61\% | 0.00\% | 39.39\% |
| Retrocessionaires' Share of O/S Claims to O/S | 42.70\% | 55.61\% | 35.29\% | 32.53\% | 52.14\% | 37.71\% | 0.00\% | 0.00\% | 35.74\% |
| Actuarial |  |  |  |  |  |  |  |  |  |
| UPR | 2,227 | 579 | 3,544 | 3,234 | 1,371 | 1,517 | 2,197 | 2,191 | 16,859 |
| IBNR | 220 | 56 | 794 | 1,312 | 186 | 725 | 1,046 | 1,562 | 5,901 |
| Net Outstanding Claims | 3,019 | 175 | 1,138 | 493 | 400 | 686 | 229 | 1,371 | 7,511 |
| Total Reserves/Investment Assets | 55.51\% | 177.54\% | 44.85\% | 68.68\% | 19.16\% | 74.20\% | 34.71\% | 118.00\% | 51.87\% |
| (Outstanding Claims+IBNR)/Investments | 55.74\% | 98.87\% | 20.90\% | 27.84\% | 9.99\% | 46.28\% | 12.75\% | 67.55\% | 30.14\% |
| Total Reserves/Total Assets | 11.43\% | 21.88\% | 30.42\% | 36.87\% | 13.65\% | 35.30\% | 24.51\% | 63.87\% | 23.64\% |
| Earnings |  |  |  |  |  |  |  |  |  |
| Profit After Tax | $(1,323)$ | 344 | 808 | 74 | 482 | 479 | 870 | 1,665 | 3,398 |
| Return on Equity | -4.32\% | 16.54\% | 7.29\% | 1.18\% | 4.69\% | 12.18\% | 9.41\% | 57.44\% | 4.45\% |
| Return on Assets | -2.77\% | 9.28\% | 4.49\% | 0.54\% | 3.36\% | 5.77\% | 6.14\% | 20.75\% | 2.65\% |
| Loss Ratio | 56.52\% | 4.43\% | 34.70\% | 46.04\% | 23.59\% | 50.07\% | 35.26\% | 21.16\% | 37.63\% |
| Net Commission Ratio | 31.52\% | 14.83\% | 34.52\% | 26.27\% | 23.68\% | 28.02\% | 31.56\% | 34.00\% | 29.87\% |
| Net Expense Ratio | 69.01\% | 43.61\% | 20.02\% | 22.31\% | 33.09\% | 15.77\% | 20.35\% | 12.37\% | 25.23\% |
| Combined Ratio | 157.06\% | 62.88\% | 89.24\% | 94.62\% | 80.37\% | 93.86\% | 87.17\% | 67.52\% | 92.73\% |
| Investment Income/NPW Ratio | 17.14\% | 1.82\% | 5.03\% | -3.34\% | -0.19\% | 2.79\% | 3.65\% | 3.30\% | 3.44\% |
| Investment Income/Total Financial Assets | 7.02\% | 4.47\% | 2.91\% | -3.45\% | -0.05\% | 3.63\% | 2.90\% | 3.43\% | 2.38\% |
| Liquidity |  |  |  |  |  |  |  |  |  |
| Working Capital | 2,447 | 2,017 | 8,317 | 4,390 | 2,253 | 2,438 | 7,945 | 2,503 | 32,310 |
| Current ratio | 120.71\% | 282.96\% | 227.79\% | 159.29\% | 174.67\% | 157.75\% | 287.79\% | 148.86\% | 174.40\% |
| Acid Test ratio | 49.96\% | 38.04\% | 130.86\% | 68.64\% | 45.19\% | 81.81\% | 196.69\% | 36.03\% | 80.38\% |
| Market Share of Total Liquid Assets | 14.31\% | 1.01\% | 25.74\% | 13.71\% | 3.44\% | 9.47\% | 21.86\% | 10.46\% | 100\% |
| Market Shares |  |  |  |  |  |  |  |  |  |
| Market Share Based on GPW | 8.07\% | 2.53\% | 17.28\% | 20.03\% | 8.42\% | 12.57\% | 22.24\% | 8.85\% | 100\% |
| Market Share Based on NPW | 9.98\% | 2.77\% | 17.50\% | 18.80\% | 7.36\% | 12.72\% | 19.68\% | 11.18\% | 100\% |
| Market Share Based on Total Assets | 37.36\% | 2.89\% | 14.06\% | 10.68\% | 11.20\% | 6.48\% | 11.06\% | 6.27\% | 100\% |

Appendix 3A:Statement of Comprehensive Income for Brokers Us'000

|  | Alexander <br> Forbes | Ambassador $\qquad$ | $\begin{aligned} & \text { Armour } \\ & \text { Khan } \end{aligned}$ | $\begin{aligned} & \text { Aauto \& } \\ & \text { General } \end{aligned}$ | Broksure | Capitol | Care | Coverlink | $\begin{array}{\|l\|} \hline \text { Eaton \& } \\ \text { Youngs } \\ \hline \end{array}$ | Eureka | Glenrand\| | \|Goldstick | Hostare | HRRB | $\begin{array}{\|l\|} \hline \text { Hunt } \\ \text { Adams } \\ \hline \end{array}$ | Insuraserve | L.A. Guard | Marsh | Minerva - Risk <br> Solutions | Momentum | Paul <br> Mkondo | Perpro | Progressive | Rainhow | SATB | TIB | Victor | ZB | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Premium Written | 3,587 | 33 | 360 | 91 | 175 | 2,160 | 850 | 11 | 3,229 | 1,318 | 1,275 | 175 | 10 | 5,379 | 2,507 | 1,099 | 138 | 5,674 | 11,157 | 1,294 | 41 | 217 | 2,116 | 49 | 2,301 | 1,063 | 511 | 3,101 | 49,923 |
| Premium Payable | 2,951 | 27 | 309 | 80 | 143 | 1,769 | 711 | 9 | 2,683 | 1,007 | 1,051 | 142 | 8 | 4,441 | 2,087 | 923 | 88 | 4,673 | 9,472 | 1,061 | 34 | 190 | 1,581 | 41 | 1,893 | 828 | 414 | 2,581 | 41,197 |
| Brokerage Commission | 636 | 6 | 50 | 11 | 32 | 391 | 139 | 2 | 545 | 312 | 224 | 33 | 2 | 937 | 420 | 176 | 51 | 1,001 | 1,685 | 233 | 7 | 27 | 535 | 8 | 409 | 234 | 97 | 521 | 8,726 |
| Less Commission paid | 32 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 21 | 0 | 0 | 2 | 0 | 249 | 10 | 0 | 0 | 6 | 0 | 0 | 2 | 5 | 9 |  | 0 | 0 | 0 | 0 | 339 |
| Net Brokerage Commission | 604 | 6 | 50 | 8 | 32 | 391 | 139 | 2 | 524 | 312 | 224 | 31 | 2 | 689 | 410 | 176 | 51 | 996 | 1,685 | 233 | 5 | 22 | 525 | 8 | 409 | 234 | 97 | 521 | 8,387 |
| Other Income | 58 | 3 | 0 | 25 | 0 | 0 | 0 | 0 | 55 | 27 | 8 | 0 | 8 | 1 | 11 | 23 | 3 | 10 | 0 | 58 | 39 | 87 | 0 | 0 | 10 | 9 | 25 | 48 | 507 |
| Admin Expenses | 690 | 8 | 44 | 32 | 32 | 381 | 113 | 48 | 475 | 370 | 237 | 21 | 11 | 483 | 389 | 135 | 61 | 796 | 1,563 | 238 | 38 | 115 | 517 | 9 | 339 | 227 | 97 | 585 | 8,054 |
| Profit Before Tax | (28) | 1 | 7 | 1 | 1 | 10 | 26 | (46) | 105 | (31) | (5) | ) 9 | (1) | 207 | 32 | 63 | (8) | 210 | 123 | 52 | 6 | (6) | 9 | (1) | 79 | 16 | 25 | (16) | 839 |
| Taxation | (5) | 1 | 2 | 0 | 0 | 0 | 0 | 0 | 29 | 0 | 0 | 0 | 0 | 53 | 0 | 16 | 0 | 50 | 32 | 16 | 0 | 1 | 0 | 0 | 0 | 4 | 8 | (4) | 201 |
| Proit atter Tax | (22) | 1 | 5 | 1 | 1 | 10 | 26 | (46) | 76 | (31) | (5) | 9 | (1) | 154 | 32 | 47 | (8) | 159 | 91 | 37 | 6 | (6) | 9 | (1) | 79 | 12 | 18 | (12) | 638 |


| APPENDIX 38:STTTEMENT OF FINANCIAL POSITION-US\$(100) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Alexander <br> Forbes | Ambassador | $\left\lvert\, \begin{aligned} & \text { Armour } \\ & \text { Khan } \\ & \hline \end{aligned}\right.$ | $\begin{aligned} & \text { Auto \& } \\ & \text { General } \end{aligned}$ | Broksure | Capitol | ol Care |  | Coverlink | $\begin{aligned} & \text { Eaton \& } \\ & \text { Youngs } \\ & \hline \end{aligned}$ | Eureka | Glenrand | Goldstick | Hostare | re HRIB | $\begin{aligned} & \hline \text { Hunt } \\ & \text { Adams } \end{aligned}$ | Insuraserve | $\begin{aligned} & \text { L.A. } \\ & \text { Guard } \\ & \hline \end{aligned}$ | Marsh | Minerva - Risk Solutions | Momentum | Paul <br> Mkondo | Perpro | Progresive | Rainhow |  | TIB | Victory |  | Total |
| Shareholder's Equity |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Share Capital | 977 | 128 | 32 | 310 | 20 | 116 |  | 77 | 28 | 100 | 50 | 50 | 0 | 5 | 51 | 1 | 0 | 100 | 5 | 0 | 100 | 20 | 40 | 120 | 15 | 0 | 50 | 200 | 50 | 2,595 |
| Share Premium | - | - | . | 83 | 68 | - |  | 37 | 65 | . | . | - | . | . | - | 275 | . | - | . | . | . | 126 | . | . | . |  | - | 166 | $\cdot$ | 820 |
| Non-Distributable Reserves | $\cdot$ | $\cdot$ | 100 | 35 | 12 | 121 |  | 75 | . | 82 | 10 | 22 | 115 | 141 | 110 | 134 | - | 105 | 412 | 1,992 | 319 | 23 | 20 | 100 | . | 100 | . | - | 190 | 3,620 |
| Retained Income | (435) | 1 | 5 | 0 | 1 | 366 |  | 39 | (46) | 295 | 224 | 53 | 9 | (1) | 1) 424 | (271) | 171 | (11) | 312 | $(1,108)$ | 17 | 6 | 104 | 543 | (17) | 143 | 68 | 50 | (31) | ) 909 |
| shareholder's Equity | 542 | 129 | 137 | 428 | 101 | 603 |  | 228 | 47 | 478 | 284 | 125 | 125 | 145 | 435 | 139 | 171 | 194 | 730 | 384 | 435 | 174 | 164 | 763 | (2) | 243 | 118 | 416 | 209 | 7,945 |
| Current liabilities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payable Premiums | 600 | 27 | 309 | . | 101 | 158 | 8 |  | 2 | 350 | 455 | 161 | . |  | 9 9,186 | 774 | 481 | 93 | 593 | 4,302 | 373 | 18 | - | 1,053 | - | 233 | 317 | 18 | 70 | 11,685 |
| Other | - | . | - | . |  | - |  |  |  | - | . |  | 139 | . |  | . |  |  |  | - | . | - | - | - | . |  |  |  | . | 139 |
| Brokers commision payable | . | - | . | - | - | - | $\cdot$ |  | - | - | . | . | - | . | 62 | . | - | $\cdot$ | . | . | . | . | - | - | - | - | - | - | - | 62 |
| Provisions | $\cdot$ | . | - | - | - | 38 | 8 |  | - | 14 | . | 26 | . | - | 94 | - | - | - | . | 128 | . | - | $\cdot$ | . | - | - | - | . | - | 300 |
| Sundry creditors | $\cdot$ | $\cdot$ | $\cdot$ | - | - | - |  | 1 | - | - | $\cdot$ | 40 | - | $\cdot$ | 5 | . | $\cdot$ | $\cdot$ | - | - | - | - | - | - | . | - | $\cdot$ | - | 30 | 75 |
| Taxation | $\cdot$ | 1 | . | - | - | - | - |  | - | - | (26) | - | - | - | 37 | . | - | $\cdot$ | - | - | $\cdot$ | $\cdot$ | - | - | - | - | - | - | - | 11 |
| Other | 189 | 3 | . | 2 | . | 8 | 8 |  | 10 | . | 1,635 | 228 | . | $\cdot$ | - | 399 | . | 10 | 472 | 1,535 | 48 | 25 | 2 | 333 | - | 154 | 45 | . | 424 | 5,521 |
| Total Current Liabilities | 789 | 31 | 309 | 2 | 101 | 204 |  | 1 | 12 | 364 | 2,063 | 455 | 139 |  | 911,883 | 1,173 | 481 | 103 | 1,065 | 5,966 | 421 | 43 | 2 | 1,386 | . | 387 | 362 | 18 | 524 | 17,94 |
| TOTAL LIABILTITES \& EQUITY | 1,331 | 159 | 446 | 430 | 202 | 823 |  | 234 | 129 | 842 | 2,348 | 580 | 263 | 158 | 88 2,095 | 1,348 | 882 | 297 | 1,815 | 6,350 | 966 | 217 | 175 | 2,623 | 421 | 685 | 480 | 434 | 734 | 27,467 |
| Non - Current Assets |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Property and Equipment | $\cdot$ | - | 70 | 55 |  | 5 | 5 |  | $\cdot$ | $\cdot$ | $\cdot$ | - | $\cdot$ | $\cdot$ | - | - | - | - | - | - | - | $\cdot$ | - | - | - | $\cdot$ | 2 | 15 | $\cdot$ | 147 |
| Land \& Building | - | 65 | 150 | 140 | - | 404 |  | 139 | 65 | 189 | 51 | . | 238 | 150 | \% 380 | - | 250 | 157 | 150 | - | $\cdot$ | 95 | . | 180 | 407 | 115 | - | 14 | 263 | 3,600 |
| Furniture and Fitings | 16 | 6 | 30 | 35 | 14 | 19 | 13 | 13 | 9 | 14 | 10 | - | 2 | 1 | 1 | 5 | 28 | 6 | 37 | 849 | 17 | 23 | 18 | 13 | 3 | 12 | 9 | 7 | 13 | 1,218 |
| Motor Vehicles | 125 | 27 | 20 | 86 | 20 | 22 | 2 |  | 31 | . | 38 | 28 | 17 | . | 237 | 47 | 34 | 31 | 10 | 149 | 75 | 9 | 38 | 36 | 6 | . | 32 | 21 | 16 | 1,156 |
| Computer Equipment | 15 | 6 | 10 | 6 | 15 | 2 | 2 | 4 | 5 | . | 4 | . | 3 | . | 35 | 3 | 9 | 2 | 7 | 52 | 3 | 1 | 4 | 14 | 2 | 11 | 6 | 7 | 19 | 246 |
| Computer Software | $\cdot$ | $\cdot$ | 5 | 2 | 0 | - | - | - | - | $\cdot$ | $\cdot$ | - | $\cdot$ | $\cdot$ | - | - | $\cdot$ | - | 0 | 57 | - | $\cdot$ | - | 1 | - | - | $\cdot$ | 6 | 15 | 86 |
| Investments | $\cdot$ | $\cdot$ | $\cdot$ | 35 | 27 | 54 | 5 |  | . | 20 | 14 | . | $\cdot$ | $\cdot$ | $\cdot$ | - | 7 | 1 | . | - | 186 | 40 | . | 30 | . | - | $\cdot$ | 145 | 24 | 583 |
| Other | 7 | . | $\cdot$ | $\cdot$ | $\cdot$ | - |  | 3 | $\cdot$ | - | - | 1 | . |  | 148 | 1 | - | - | . | $\cdot$ | $\cdot$ | - | 2 | 1 | - | 3 | - | 180 | - | 247 |
| Total Non- Current Assets | 164 | 105 | 285 | 359 | 77 | 506 |  | 159 | 110 | 222 | 118 | 29 | 260 | 152 | 1209 | 56 | 327 | 197 | 204 | 1,108 | 281 | 168 | 63 | 274 | 417 | 140 | 49 | 395 | 351 | 7,283 |
| Current Assets |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Commission Receivable | $\cdot$ | - | 82 | 4 | . | - |  | 53 | 1 | . | $\cdot$ | - | - |  | 2 1,286 | . | - | $\cdot$ | 200 | - | 103 | . | - | 1,667 | 1 | . | $\cdot$ | 13 | 285 | 3,696 |
| Premium Receivables | $\cdot$ | $\cdot$ | - | . | - | - | - | - | . | $\cdot$ | - | 169 | - | . | - | - | - | $\cdot$ | . | 3,862 | - | - | - | . | - | 236 | - |  | - | 4,266 |
| Accured Investment Income | - | $\cdot$ | 6 | 41 | . | $\cdot$ | $\cdot$ | - | $\cdot$ | $\cdot$ | 649 | 267 | - | $\cdot$ | 24 | . | 0 | 30 | . | $\cdot$ | $\cdot$ | $\cdot$ | $\cdot$ | $\cdot$ | $\cdot$ | - | $\cdot$ | 16 | 21 | 1,054 |
| Other Debtors \& Inventory | 768 | 32 | 74 | . | 94 | 113 |  | 3 | 5 | 68 | 953 | 30 | . |  | 12 | 690 | 491 | 68 | 322 | 4 | 292 | 47 | 4 | 676 | . | 91 | 171 | 6 | 39 | 5,043 |
| Cash \& Cash Equivients | 399 | 22 | . | 27 | 30 | 204 |  | 18 | 12 | 551 | 629 | 85 | 4 | 3 | 374 | 602 | 63 | 2 | 1,089 | 1,376 | 151 | 2 | 109 | 6 | 3 | 218 | 260 | 4 | 38 | 5,985 |
| Total Current Assets | 1,167 | 55 | 161 | 72 | 124 | 317 |  | 74 | 19 | 620 | 2,231 | 551 | 4 | 6 | 6 1,386 | 1,292 | 555 | 100 | 1,611 | 5,442 | 545 | 49 | 113 | 2,348 | 4 | 545 | 431 | 39 | 383 | 20,045 |
| TOTAL ASSETS | 1,331 | 159 | 446 | 430 | 202 | 823 |  | 234 | 129 | 842 | 2,348 | 580 | 263 | 158 | 8 2,095 | 1,348 | 882 | 297 | 1,815 | 6,350 | 827 | 217 | 175 | 2,623 | 421 | 685 | 480 | 434 | 734 | 27,328 |

Appendix 4A: Statement of Comprehensive Income for Reinsurance Brokers (\$)

|  | Afro-Asian | Classic Re | Minerva Re | Pan African | RBI | Total |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Premium Written | 129,011 | - | $4,215,290$ | $9,403,844$ | $2,077,037$ | $35,825,182$ |
| Premium due to Reinsurers | 123,992 | - | $17,749,710$ | $9,070,035$ | $1,996,931$ | $\mathbf{2 8 , 9 4 0 , 6 6 8}$ |
| Brokerage Commission | 5,019 | - | $6,465,580$ | 333,809 | 80,106 | $\mathbf{6 , 8 8 4 , 5 1 4}$ |
| less Commission Paid | - | - | $5,164,878$ | - | - | $\mathbf{5 , 1 6 4 , 8 7 9}$ |
| Net Brokerage Commission | 5,019 | - | $1,300,702$ | 333,808 | 80,106 | $\mathbf{1 , 7 1 9 , 6 3 5}$ |
| Other Income | - | 4,800 | $(3,587)$ | 33,997 | 17,435 | $\mathbf{5 2 , 6 4 5}$ |
| Administration Expenses | 42,480 | 22,346 | 728,968 | 228,809 | 111,468 | $\mathbf{1 , 1 3 4 , 0 7 1}$ |
| Profit before Tax | $(37,461)$ | $(17,546)$ | 568,147 | 138,996 | $(13,927)$ | $\mathbf{6 3 8 , 2 0 9}$ |
| Taxation | - | - | 146,298 | 50,749 | $(3,725)$ | $\mathbf{1 9 3 , 3 2 2}$ |
| Profit/(Loss) after Tax | $\mathbf{( 3 7 , 4 6 1 )}$ | $\mathbf{( 1 7 , 5 4 6 )}$ | $\mathbf{4 2 1 , 8 4 9}$ | $\mathbf{8 8 , 2 4 7}$ | $\mathbf{( 1 0 , 2 0 1 )}$ | $\mathbf{4 4 4 , 8 8 8}$ |

Appendix 4B: Statement of Financial Position for Reinsurance Brokers (\$)

|  | Afro-Asian | Classic Re | Minerva Re | Pan African | RBI | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Share Capital | 10 | 49,718 | 4 | 1,000 | 200,000 | 250,732 |
| Share Premium | 96,608 | 90,000 | - | 70,000 | - | 256,608 |
| Non-Distributable Reserves | 29,438 | - | - | - | 121,171 | 150,609 |
| Retained Income | $(123,234)$ | $(17,546)$ | 1,574,832 | 505,814 | $(144,223)$ | 1,795,643 |
| Shareholder's Equity | 2,822 | 122,172 | 1,574,836 | 576,814 | 176,948 | 2,453,592 |
| Liabilities |  |  |  |  |  |  |
| Non-Current Liabilities | 150,000 | - | - | - | - | 150,000 |
| Current Liabilities |  |  |  |  |  |  |
| Payable Premiums | 43,163 | - | 10,589,241 | 1,106,931 | 536,269 | 12,275,604 |
| Provisions | - | - | 358,141 | 74,854 | - | 432,995 |
| Sundry creditors | - | - | - | 41,543 | - | 41,543 |
| Other | - | - | 45,029 | 141,226 | 188,791 | 375,046 |
| Total Current Liabilities | 43,163 | - | 10,992,411 | 1,364,554 | 725,060 | 13,125,188 |
| TOTAL LIABILITIES \& EQUITY | 195,985 | 122,172 | 12,567,247 | 1,941,368 | 902,008 | 15,728,780 |
| Land \& Buildings | - | 102,600 |  | 232,415 | - | 335,015 |
| Furniture and Fittings | 6,121 | 15,200 | 12,276 | 11,817 | - | 45,414 |
| Motor Vehicles | 9,750 | - | 2,767 | 63,253 | - | 75,770 |
| Computer Equipment | 1,258 | 1,350 | 905 | 13,971 | 1,146 | 17,725 |
| Investments | - | - | - | - | 394,579 | 394,579 |
| Other | 8,396 | - | - | - | 1,443 | 9,840 |
| Total Non- Current Assets | 25,526 | 119,150 | 15,948 | 321,456 | 397,168 | 734,572 |
| Premium Receivable | - | - | 11,221,667 | 452,476 | - | 11,674,143 |
| Other Debtors \& Inventory | 550 | 1,500 | 777,800 | 219,800 | 348,860 | 1,348,510 |
| Cash \& Cash Equivalents | 169,910 | 1,522 | 551,833 | 947,635 | 155,979 | 1,826,879 |
| Total Current Assets | 170,459 | 3,022 | 12,551,300 | 1,619,911 | 504,839 | 14,676,050 |
| TOTAL ASSETS | 195,985 | 122,172 | 12,567,248 | 1,941,367 | 902,008 | 15,410,623 |

Appendix 5: List of Registered Loss Assessors/Adjustors/Investigators as at 31 December 2014

| Name | Address |
| :---: | :---: |
| 1. Alpha \& Omega Risk Management | 26 Worcester Road, Eastlea, Harare |
| 2. Autoplan Risk Management Consultancy | 4338 Auckland Road, Southerton, Harare |
| 3. Brilliant Assessors | 35 Bold \& Beautiful, 111A Fife Street, Bulawayo |
| 4. Campbell \& Prevost | 113 Bishop Gaul Avenue, Kensington, Harare |
| 5. Fornicle Risk Management Consultancy | 11 Dendera Way, Zengeza 5, Chitungwiza |
| 6. Golden Gate Risk and Loss Assessors | P.O. Box CY 620 Causeway Harare |
| 7. Guarantee Risk Management Consultancy | 113 Bishop Gaul Avenue, Kensington, Harare |
| 8. Lane Risk Management Consultancy | Suite 3 \& 4 Stranchans Building Robert Mugabe |
| 9. LM Consultancy (Pvt) Ltd | 8-15th Avenue, Mabelreign, Harare |
| 10. Marin Assessors (Pvt) Ltd | 16 Boscobel Drive West, Highlands, Harare |
| 11. Markar Loss Assessors | IT Centre 117 Robert Mugabe Cnr. 3rd Harare |
| 12. Millenium Risk Management Consultancy | 113 Bishop Gaul Avenue, Kensington, Harare |
| 13. Mornglows Assessors | 3rd Floor, Pioneer House 8th Av/Fife St Bulawayo |
| 14. New Generation Loss Adjusters | 22 Brentwood Road, Riverside, Bulawayo |
| 15. On Time Assessors (Pvt) Ltd | 1409 Knowe, Norton |
| 16. Persam Loss Assessors | 40 Kwame Nkrumah, P.O. Box GT895, Harare |
| 17. Ponnez Risk Management | 7 Alfred Road, Greendale, Harare |
| 18. Preferred Loss Assessors | 27 George Silundika P.O. Box 6861, Harare |
| 19. Tritate Risk Management Consultant | 4414-62nd Crescent, Glenview 3, Harare |
| 20. Vision Insurance Assessors | 69 Samora Machel Avenue, Bard House, Harare |
| 21. Wave Risk Management Consultancy | 33 Avonlea Drive, Greencroft, Avonlea, Harare |

